



Lancaster County Youth Intervention Center Board of Managers

Quarterly Meeting



Presented: February 6, 2026



Youth Intervention Center Board of Managers

*Lancaster County Government Center
150 N. Queen Street
Lancaster, PA 17603
Room 701*

*Friday, February 6, 2026
10:00am*

- I. Call to Order
- II. Pledge of Allegiance
- III. Approval of November 7, 2025 Meeting Minutes
- IV. Operations/Quarterly Report (October, November, December)
 - a. Detention Report – Bryan Hubbard
 - b. Shelter Report – Bryan Hubbard
 - c. P.U.L.S.E. Report – Jon Keen
 - d. Youth Services Report – Bryan Hubbard
 - e. General Services Report – Bob Devonshire
 - f. Financial Report – Scott Wiglesworth
- V. Old Business
- VI. New Business
- VII. Business from Guests
- VIII. Adjourn

2026 Meeting Dates

Friday, February 6, 2026 – 10:00am
Friday, May 1, 2026 – 10:00am
Friday, August 7, 2026 – 10:00am
Friday, November 6, 2026 – 11:00am



Meeting Minutes

LANCASTER COUNTY YOUTH INTERVENTION CENTER
BOARD OF MANAGERS MEETING MINUTES
FRIDAY, NOVEMBER 7, 2025

The meeting was called to order by Commissioner Josh Parsons at 11:00 a.m. followed by the Pledge of Allegiance in the Public Meeting Room at the Lancaster Administrative Office Building.

Board Members present at today's meeting were:

Joshua G. Parsons, Commissioner
Ray D'Agostino, Commissioner
Alice Yoder, Commissioner
Matthew Luciani, First Deputy Controller
Sara Miller, Resident
Kristin Thomas, Resident
Ann Woodland, Resident.
Dr. Mary Glazier, Resident
Mark Korman, Resident
Don Geiter, Resident

Also, present were:

Larry George, Chief Clerk, Commissioner's Office, Bryan Hubbard, Director, Youth Intervention Center, Cheri Modene, Hannah Cody, Bob Devonshire, and Jonathan Keen.

Note: There were others present who did not sign in and whose identity is unknown.

Commissioner Parsons requested that August 1, 2025, board minutes be approved as circulated. Commissioner D'Agostino moved to approve the minutes. Commissioner Yoder seconded. The motion carried unanimously.

Bryan Hubbard, Director of the Youth Intervention Center, presented the Detention Operational Report, covering the third quarter of 2025 as well as year-to-date data. He reported a current population of nine males and one female. While the overall population has remained low throughout 2025, the average length of stay has remained high, though the average daily population continues to be low. Bryan noted that Act 96 youth comprise approximately 50–60% of the population.

Bryan Hubbard reported that during the third quarter, there were 15 male admissions and two female admissions. He also reviewed the restrictive procedures report, which indicated low utilization of restrictive interventions. He attributed this reduction in part to the implementation of TBRI training. He reminded the Board that a single incident involving one youth may account for multiple restrictive procedures.

Both Commissioners Parsons and D'Agostino commented on the decline in the use of restrictive procedures.

Ann Woodland asked questions regarding the current youth population within Lancaster County.

Commissioner Yoder asked whether other Youth Intervention Centers are also experiencing lower admission numbers.

In response, to Commissioner Yoder question, Cheri Modene stated that she believes the TBRI training and the reduced use of restrictive procedures are having a positive impact on youth outcomes.

Bryan Hubbard presented the Shelter Operational Report covering the third quarter of 2025, as well as year-to-date data. He reported that while the population has remained low, cases have been more challenging due to aggressive behaviors, mental health needs, and longer lengths of stay. The current population is nine youth, consisting of seven males and two females.

Bryan Hubbard noted that admissions remain low year after year, with 18 admissions during the quarter. He stated that the average length of stay has decreased slightly and that the use of restrictive procedures continues to trend downward, which he attributed to the implementation of TBRI training.

In response to Commissioner Yoder's questions regarding the updated strip search policy, Bryan Hubbard stated that since implementation of the policy, the Youth Intervention Center has sought judicial authorization to conduct strip searches on two occasions due to suspected weapons, both occurring during the second quarter.

Don Geiter asked whether the strip searches were necessary, and Bryan Hubbard confirmed that they were.

Mark Korman requested clarification regarding the use of restrictive procedures in the Shelter program versus Detention.

John Keen, P.U.L.S.E. Director, presented the P.U.L.S.E. Operational Report covering the third quarter of 2025 and all preceding data. He reported that 13 youth were served during the quarter, including six new admissions. John reviewed the sources of referrals and admissions and stated that six youth successfully completed the program, with one administrative discharge. He explained that the discharge resulted from a probation officer's decision to have the youth reenter the program at a later time. He also noted that staff held an open house for Children and Youth Agency and Juvenile Probation staff and participated in the Children's Systems Conference.

In response to Commissioner Yoder's questions, John Keen stated that the team has implemented a refresher in Trust-Based Relational Intervention (TBRI), forward-thinking curriculum, and Aggression Replacement Training. He also noted that staff have been asked to develop open psychoeducational groups focused on coping strategies, employment readiness, and life and relationship skills. While these groups are not evidence-based, the content is being developed by staff for review, prior to implementation.

In response to Don Geiter's question, Cheri Modene indicated that the decline in referrals is not a negative point.

Bryan Hubbard presented the Employee Report, covering the third quarter of 2025 and all preceding data. He reported that staff remain fully committed to Trust-Based Relational Intervention (TBRI) training. He noted that pre-audit results are trending positively, particularly in the areas of Promotion Decisions and Resident Education, and that standards were met in the remaining 41 review areas.

Bryan Hubbard also provided an education update, stating that the regular school year began on August 19 and is operating on a six-day cycle. He noted that the gym teacher position is shared with another Lancaster County school and that several shelter youth attend school off-site. He highlighted various recreational activities available to both shelter and detention youth.

Bryan Hubbard reviewed third-quarter case management and clinical data, reporting 33 case management requests, including 8 Individual Service Plans (ISPs), 8 ISP reviews, and 2 Relapse Prevention Plans (RPPs). The counseling team received 5 written requests and 15 verbal requests. In Detention, staff conducted 59 individual counseling sessions, while Shelter staff conducted 81 individual sessions. Additionally, 28 Adverse Childhood Experiences (ACEs) assessments were completed during the quarter.

Chaplaincy services continues with 31 chaplain-led activities, 115 individual chaplain visits, and 25 chaplain-facilitated group sessions.

Bryan Hubbard concluded by reporting that the Youth Intervention Center currently employs 87 staff members, all of whom have completed initial TBRI training.

In response to Commissioner Yoder's questions regarding policies for outside individuals and groups entering the Youth Intervention Center, Bryan Hubbard stated that all such individuals are required to complete FBI, child abuse, and criminal background checks, receive PREA training, and are designated as mandated reporters.

In response to Ann Woodland's questions, Bryan Hubbard confirmed that individuals at the Youth Intervention Center have access to religious materials of their choosing and are able to continue practicing their individual faiths while at the facility.

Bob Devonshire, Director of General Services, provided an update on the General Services Report. He reported that the department is fully staffed and has closed approximately 180 work orders year-to-date, averaging about 19 per month. He noted that staff are preparing facilities for the winter season, including readiness for heating operations.

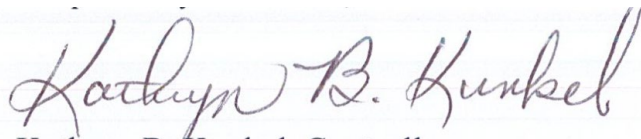
Bob Devonshire also reported the recent completion of a Capital Improvement Project involving the installation of two new chillers, which have already begun to show cost savings.

Commissioner Yoder and Bob Devonshire discussed the possibility of providing trauma-informed training for on-site facilities staff due to their interactions with residents at the Youth Intervention Center.

Matt Luciani, First Deputy Controller, gave the Financial Report as of September 30, 2025. Revenue received to date was \$2,566,954. Expenses year to date: Personnel Services \$5,654,792; Supplies \$104,440; Purchased Services \$1,024,898; and Charges from County Agents \$447,008, which is a total of \$7,231,138.

Commissioner Parsons made known that County Controller Elect, Scott Wiglesworth was present.

Commissioner Yoder moved to adjourn the meeting at 11:39 a.m. Commissioner D'Agostino seconded. The motion passed unanimously. The next meeting is February 6, 2026, at 10:00 a.m.

A handwritten signature in dark ink, reading "Kathryn B. Kunkel". The signature is fluid and cursive, with the first name "Kathryn" being the most prominent.

Kathryn B. Kunkel, Controller
Secretary of the YIC Board of Managers



Operational Report

Detention Report

Lancaster Youth Intervention Center

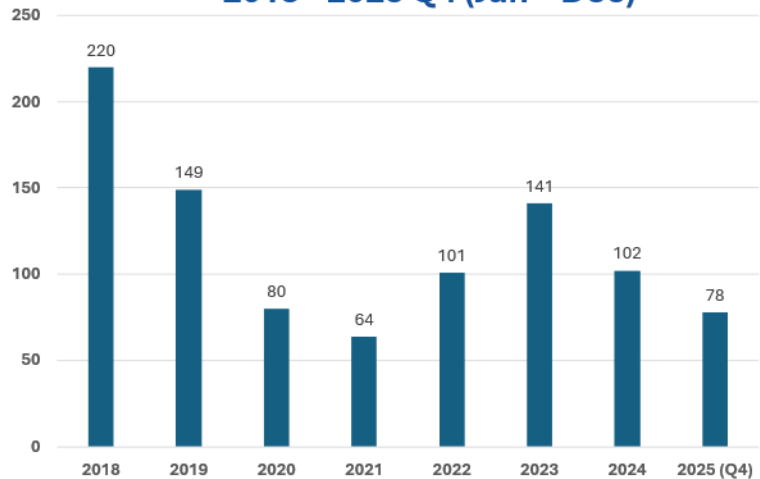
Detention

- Discontinued out of county referrals January 2, 2019
- 2020-21 JPO/CYA experienced a sharp decrease in referrals
- Year total is well below normal.

JPO: Office of Juvenile Probation
CYA: Children and Youth Agency

5

Detention
Total Number of Admissions
2018 - 2025 Q4 (Jan – Dec)

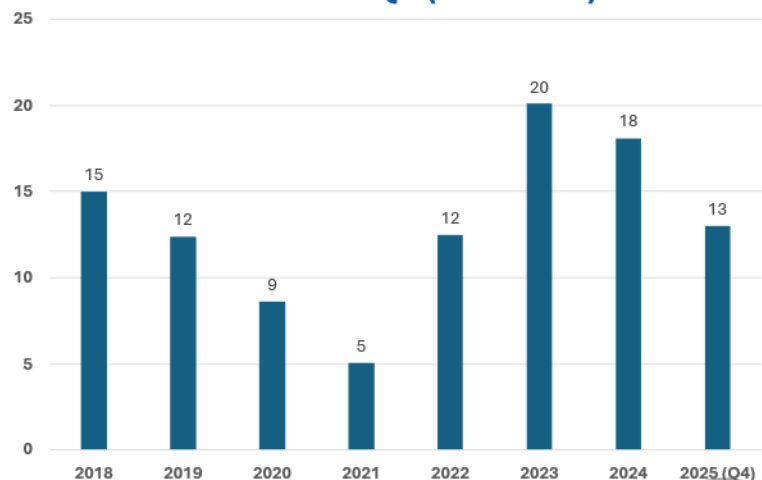


Lancaster Youth Intervention Center

Detention

- There was a decline in the average daily population from 2018-2021
- 2023 increase due to firearms offenses and change in federal standards for juvenile direct files (December 2022).
- Increased trend in complex mental/behavioral health needs for youth

Detention
Average Daily Population
2018 - 2025 Q4 (Jan – Dec)



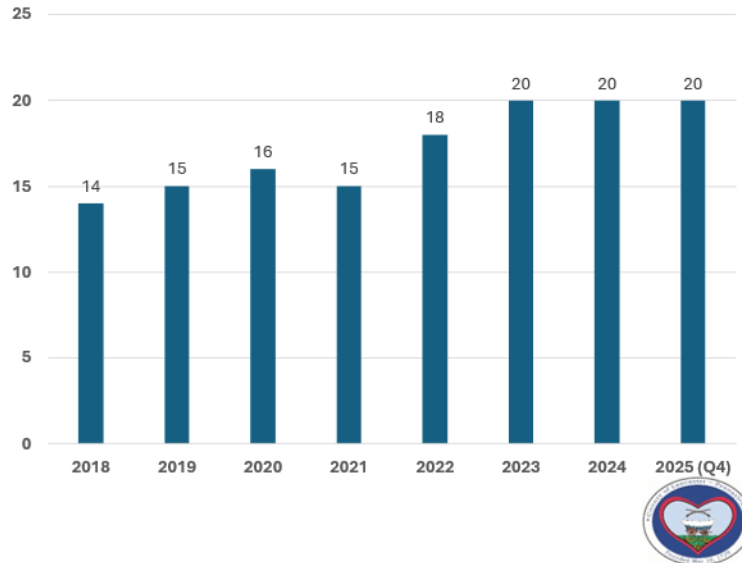
6

Lancaster Youth Intervention Center Detention

- Average length of stay of residents increased from around 13-15 (2018-2021) to 18-20 days (2022-2024)
- After Covid-19, length of stay increased due to lack of out of home residential placements availability
- Act 96 residents make up 30% of current population.

NOTE: Detention was designed for short term temporary stays by the Juvenile Act of 1972

Detention
Average Length of Stay by Year
2018 - 2025 Q4 (Jan – Dec)

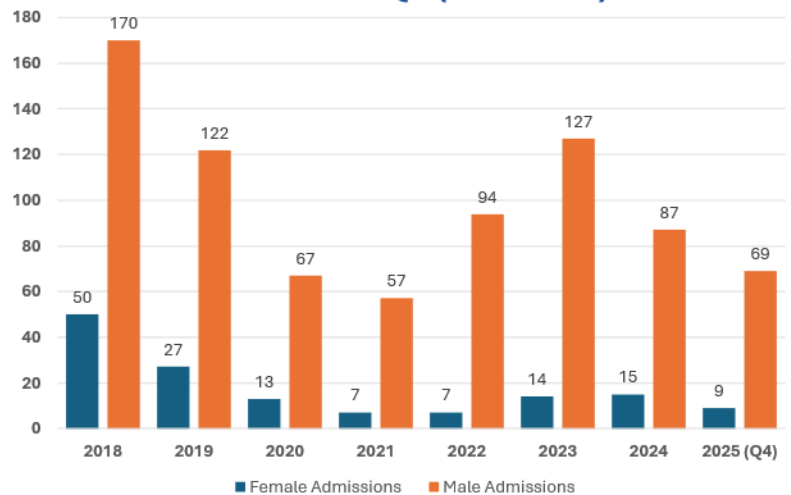


7

Lancaster Youth Intervention Center Detention

- Significantly more male than female residents
- Gender distribution reflects the gender referral disparity

Detention
Total Residents by Gender
2018 - 2025 Q4 (Jan – Dec)

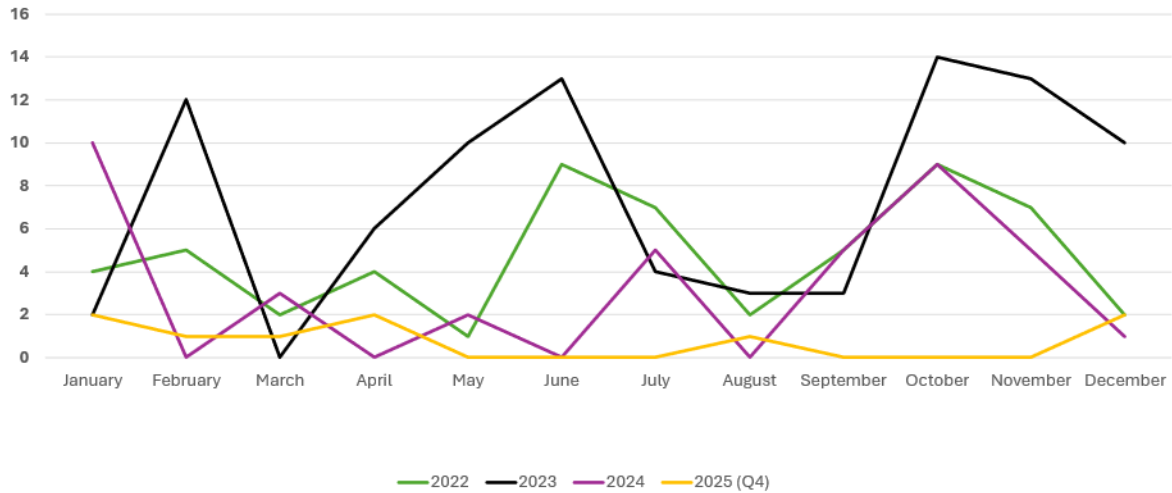


8

Lancaster Youth Intervention Center

Detention

Total Number of **Restrictive Procedures**
By Month, 2022-2025 Q4 (Jan – Dec)



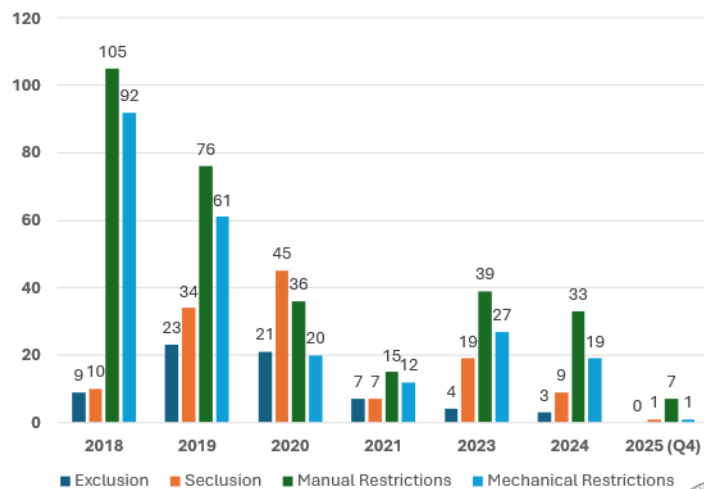
9

Lancaster Youth Intervention Center

Detention

- **One incident** may include more than one restrictive procedure.
- Decline in use of manual and mechanical restraints since 2018 with an increase in 2023, due to a few challenging situations.
- Trauma training began in 2018, and TBRI added the end of year in 2023 contributing to the continued decrease in these numbers.

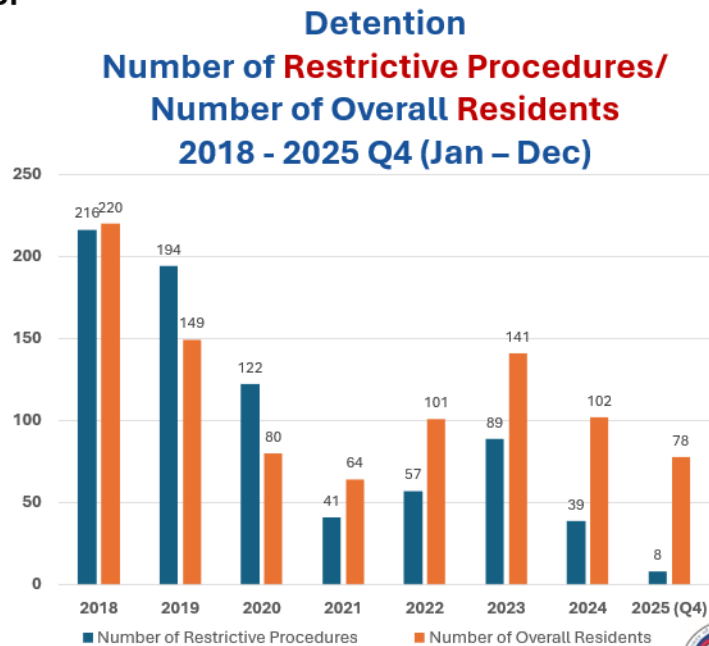
Detention
Number of **Restrictive Procedures**
2018 – 2025 Q4 (Jan – Dec)



10

Lancaster Youth Intervention Center Detention

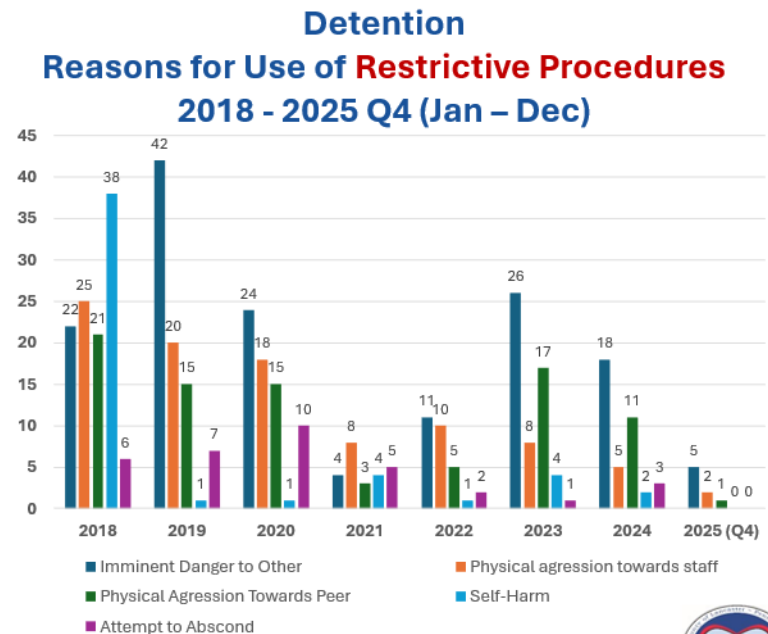
- More than one restrictive procedure may be used for a **single incident**.
- One resident may be involved in more than one incident.
- Total of 8 RP's for the year in 2025 is abnormal and well below average.



11

Lancaster Youth Intervention Center Detention

- Imminent Danger to Others and Physical Aggression Towards Peer had a significant decrease from 2019 to 2021 but peaked again in 2023 due to a few challenging situations.
- Physical Aggression Towards Staff has slowly decreased since 2018 to 2020 and has remained relatively steady.



12

Shelter Report

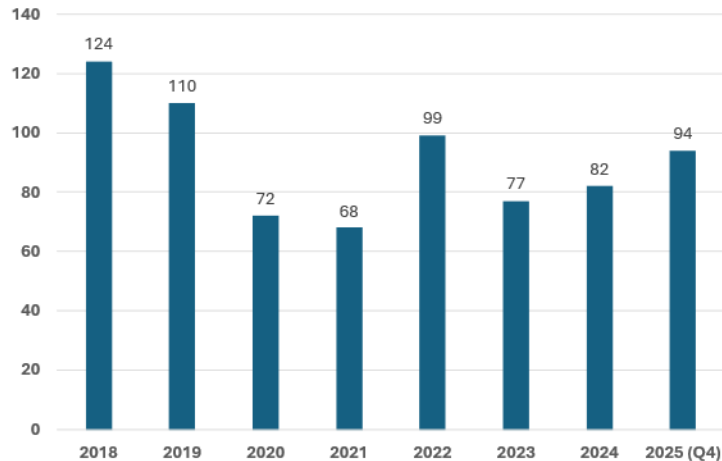
Lancaster Youth Intervention Center

Shelter

- 2020-21 JPO/CYA experienced a sharp decrease in referrals.
- Reduced number of out-of-home placement community based in-home services.
- Increase in admissions from last year.

JPO: Office of Juvenile Probation
CYA: Children and Youth Agency

Shelter
Total Number of Admissions
2018 - 2025 Q4 (Jan - Dec)

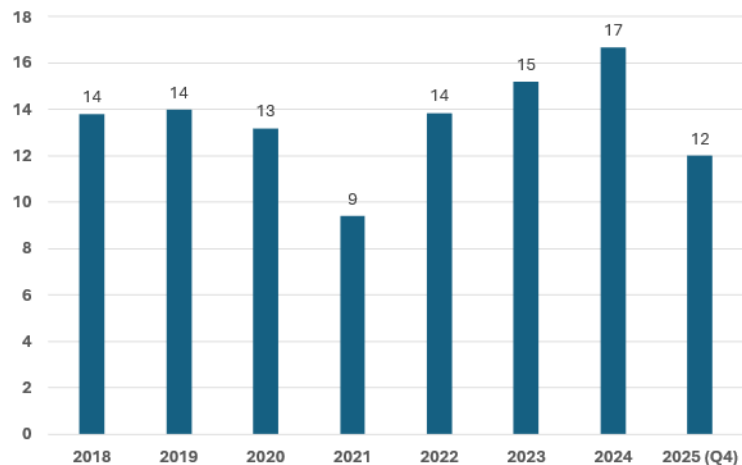


Lancaster Youth Intervention Center

Shelter

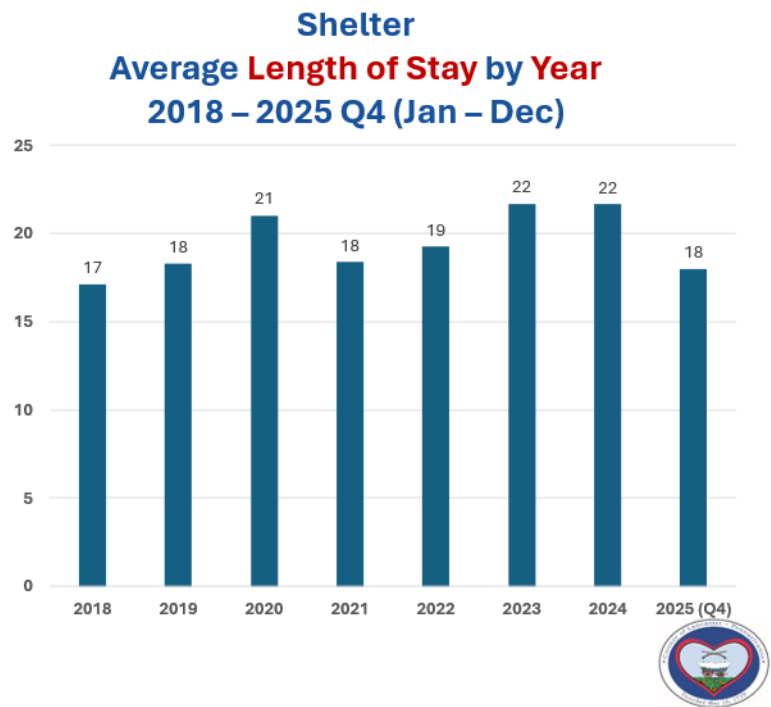
- Drop in average daily population in 2021 due to decline in reports to CYA during Covid-19.
- Increased trend in complex mental/behavioral health needs of the youth.
- Average daily population in shelter down this year significantly. Shelter female days went down by 1,143 this year to last.

Shelter
Average Daily Population
2018 - 2025 Q4 (Jan - Dec)



Lancaster Youth Intervention Center Shelter

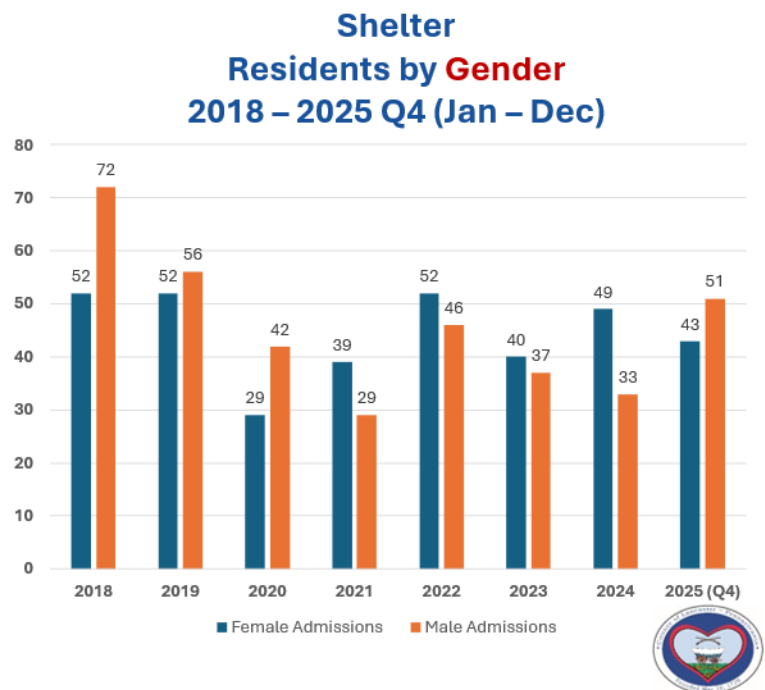
- Slight increase in average of length of stay since 2018.
- Decreased this year for the first time since start of 2021.



16

Lancaster Youth Intervention Center Shelter

- Number of males to female residents has reversed since 2021.
- First time since 2020 we had more males than females in shelter.

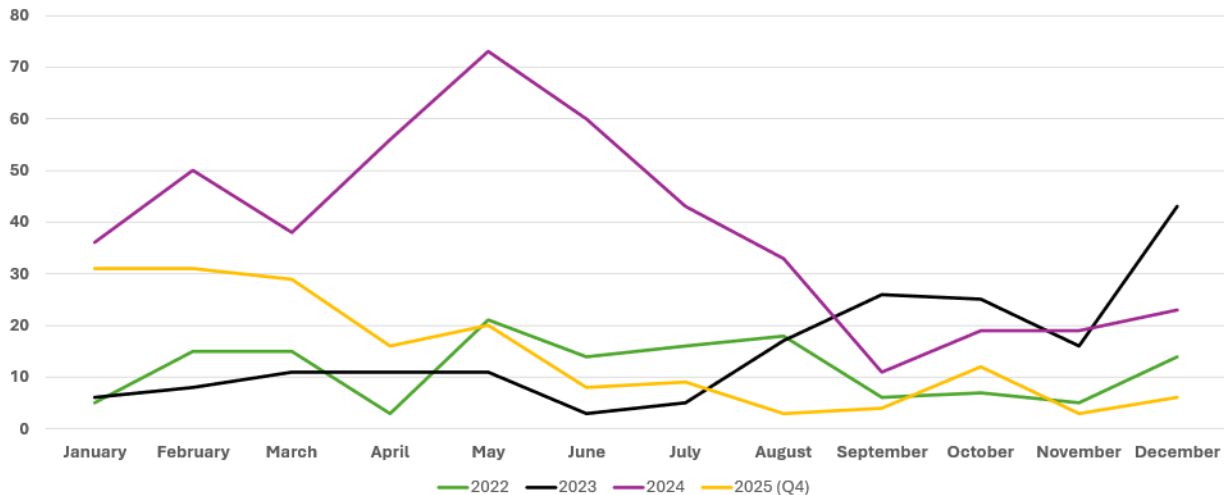


17

Lancaster Youth Intervention Center

Shelter

Total Number of Restrictive Procedures 2022-2025 Q4 (Jan – Dec)



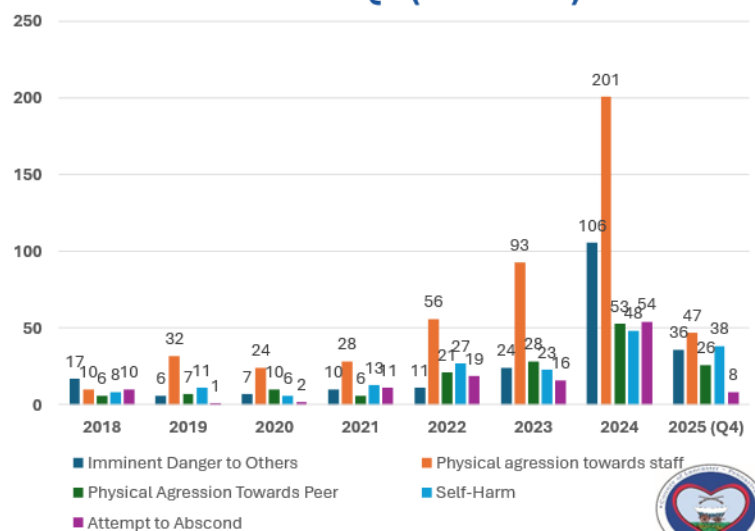
18

Lancaster Youth Intervention Center

Shelter

- Physical aggression towards staff has made up most cases since 2019, with significant increase in 2024 due to a few challenging situations.
- Incidents of resident self-harm also continue to remain high.

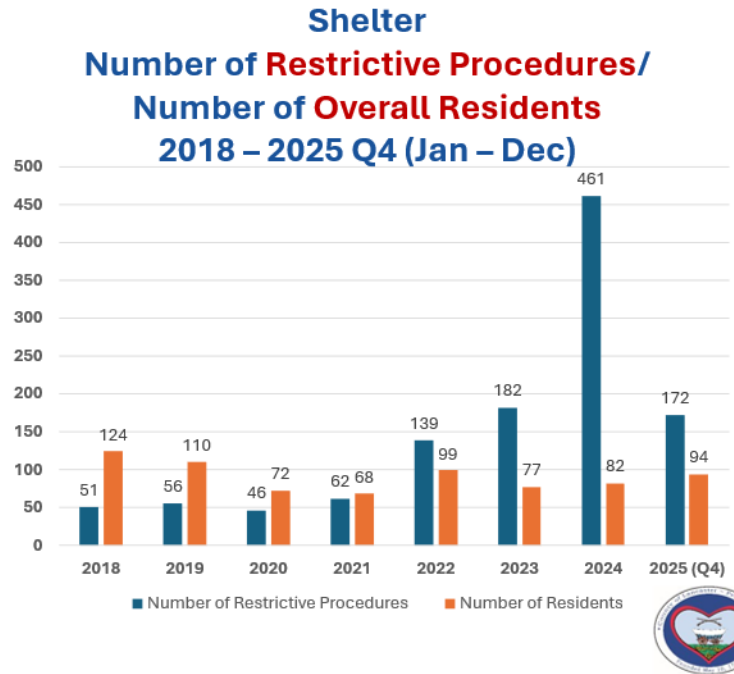
Shelter Reasons for Use of Restrictive Procedures 2018 – 2025 Q4 (Jan – Dec)



19

Lancaster Youth Intervention Center Shelter

- More than one restrictive procedure may be used for a single incident.
- A single resident may be involved in more than one restrictive procedure.
- For example one complex case resident accounted for 145 restrictive procedures in 2024.



P.U.L.S.E. Report

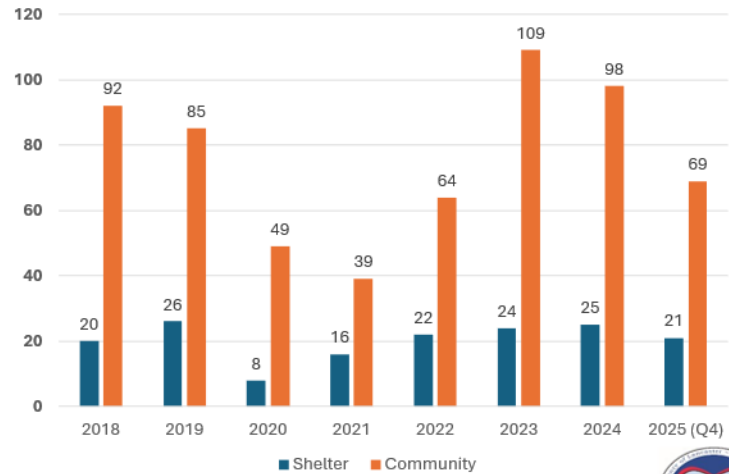
Lancaster Youth Intervention Center

P.U.L.S.E. Program

(Community Based Program- Evening Treatment Center)

- Program Participants are referred from the broad Lancaster community.
- Shelter residents 13 and older are eligible to be referred to the program.
- Overall reduction in number of participants.

P.U.L.S.E.
Number of Participants
2018 – 2025 Q4 (Jan – Dec)



22

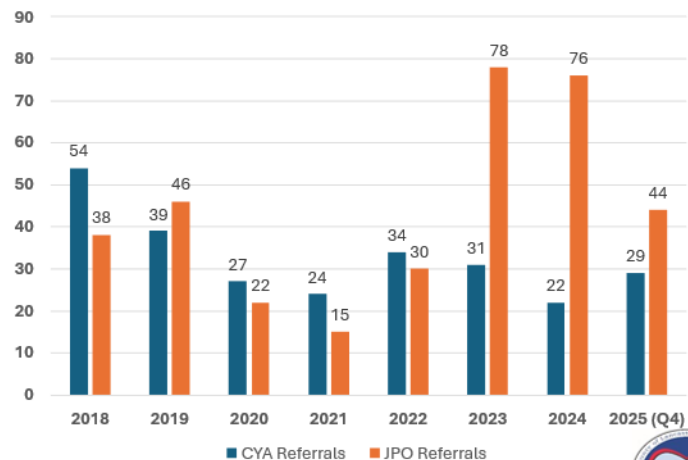
Lancaster Youth Intervention Center

P.U.L.S.E. Program

(Community Based Program- Evening Treatment Center)

- Youth are referred to the program through the Juvenile Probation Office (JPO) or the Children and Youth Agency (CYA).
- Youth who are referred by the Office of Juvenile Probation are court-ordered to the program and are identified as low-to-moderate risk based on the Youth Level of Service/Case Management Inventory (YLS/CMI).
- There was a significant decrease in CYA & JPO referrals this year.

P.U.L.S.E. Community
Source of Referrals
2018 – 2025 Q4 (Jan – Dec)



23

Lancaster Youth Intervention Center

P.U.L.S.E. Program

(Community Based Program – Evening Treatment Center)

Outcomes

- Successful discharges are 2 times greater than unsuccessful discharges.

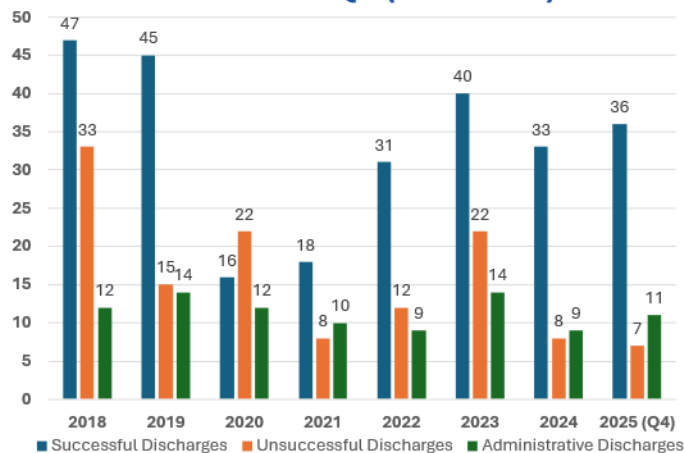
Definitions of discharges

- Administrative Discharges occur when a participant leaves the program for reasons beyond their control. This often happens when they transition from the Shelter to another residential program or when CYA or JPO redirects them to a different program.
- Unsuccessful Discharges are when the participant is removed from the program due to their failure to adhere to our non-negotiable rules, or if they receive new charges and are sent to Detention.

P.U.L.S.E.

Outcomes

2018 – 2025 Q4 (Jan – Dec)





Youth Services Report

Programming and Services Report

Case Management

October 2025

10 Resident Requests
13 PREA Vulnerability Assessments
1 Six-Month PREA Vulnerability Assessments
10 10-day PREA trainings
2 ISPs
3 ISP reviews
2 RPPs

Trainings:

- Relias: Impact of Psychological and Physical Trauma
- Fire safety Training

Agency Meetings:

- 1 CYA-YIC Case Reviews
- 1 management meeting
- 1 counseling team meeting
- 3 team check in
- 1 ISPT meeting
- 1 BID meeting
- 2 youth transition conferences
- Pathfinders' community engagement meeting

Evaluations:

- 0 psycho educational eval
- 2 Neuropsychological
- 1 re-evaluation with SDOL
- 0 Bio socials
- 0 Med management eval
- 0 diagnostic review meetings

Interviews:

- 4 Interviews
 - Beeba place
 - Edison court
 - Manos house
 - Everstand

YWCA Sexual Assault & Prevention Counseling Center:

- 5 sessions for YWCA
- 0 sessions for Zoe International

November 2025

10 Resident Requests
11 PREA Vulnerability Assessments
0 Six-Month PREA Vulnerability Assessment
6 10-day PREA trainings
2 ISPs
0 Six-Month ISP
3 ISP reviews
0 RPPs

Trainings:

- Relias: Positive Behavior Support for children for Paraprofessionals
- TBRI Refresher Training

Agency Meetings:

- 1 CYA-YIC Case Reviews
- 1 management meeting
- 1 counseling team meeting
- 0 ISPT meeting
- 4 team check ins
- Board of Managers Prep meeting
- Board of Managers Meeting
- SDOL placement meeting
- District 6 Regional summit

Evaluations:

- 0 psycho educational eval
- 0 Neuropsychological
- 0 Bio socials
- 0 Med management eval
- 0 diagnostic review meetings

Interviews:

9 Interviews

- Bethany x2
- Pressley Ridge for CRR
- CRR meet and greet
- Phoenix House
- Adelphi
- Academy Schools
- CHOY x2

YWCA Sexual Assault & Prevention Counseling Center:

- 9 sessions for YWCA
- 1 sessions for Zoe International

December 2025

20 Resident Requests
16 PREA Vulnerability Assessments
1 Six-Month PREA Vulnerability Assessments
15 10-day PREA trainings
4 ISPs
1 Six-Month ISPs
4 ISP reviews
1 RPP

Trainings:

- None for the month of December

Agency Meetings:

- 1 CYA-YIC Case Reviews
- 1 management meeting
- 1 counseling team meeting
- TBRI council meeting
- Participated in 2A and 2B Winter TBRI camp
- 2 team check in
- 3 IEP meetings

Evaluations:

- 0 psycho educational eval
- 1 Neuropsychological
- 0 Bio socials
- 0 Med management eval
- 0 diagnostic review meetings

Interviews:

- 8 Interviews
 - Bethanys x2
 - Pathways x2
 - Christ homes
 - Academy schools
 - CHOY
 - Clear vision

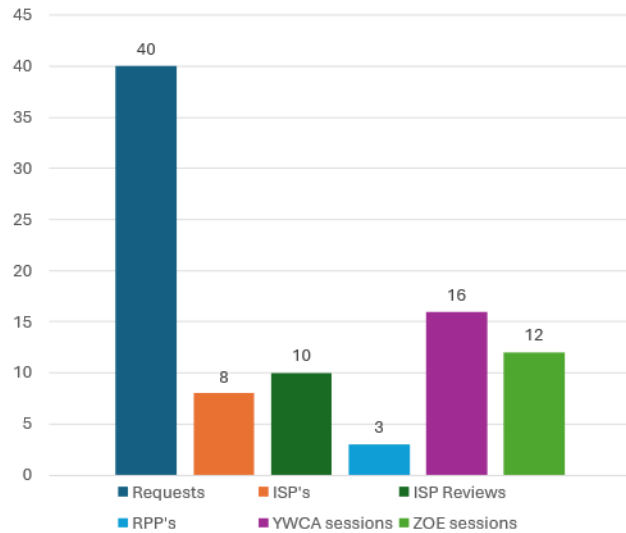
YWCA Sexual Assault & Prevention Counseling Center:

- 1 session YWCA
- 7 sessions for Zoe International

Lancaster Youth Intervention Center Case Manager

- Comprises of Case Management data
- Resident requests can include requests for an email to a PO or Caseworker, a stress ball or a journal, etc...
- ISP's= Individual Service Plans & ISP Reviews (30 days after original)
- RPP's = Restrictive Procedure Plans (started after a resident gets 4 restrictive procedures)
- YWCA counseling sessions
- ZOE International Mentorship sessions

Youth Services Report 2025 Q4 (Oct-Dec)



26

Adolescent Therapists

October 2025

Adolescent Therapist 1

For the month, the Adolescent Therapist completed the following:

- 6 (Detention Residents Seen)
- 5 (Shelter Residents Seen)
- 14 Individual Sessions (Detention)
- 9 Individual Sessions (Shelter)
- 6 Initial Assessments
- 6 ACE Assessments
- 0 Refusal's
- 0 Resident Requests (Written)
- 1 Informal Requests (Verbal)
- Ongoing communication with PO's, CW's, staff, and parents regarding residents.
- Ongoing communication with Adolescent Therapist (Danielle Reed).
- Ongoing communication with new Hugh Smith Counselor.
- Participated in monthly TBRI Practitioner and Council Meetings.
- Participated in monthly Counseling Team Meeting.
- Participated in Case Review meeting.
- Completed/participated in required trainings for October: Impact of Psychological and Physical Trauma; Fire Safety Training
- Participated in TBRI Meet & Greet planning meetings.
- Co-facilitated a full-day TBRI New hire training.

Adolescent Therapist 2

Sessions:

- 6 (Detention Resident Seen)
- 6 (Shelter Residents Seen)
- 9 Individual Sessions (Detention)
- 19 Individual Sessions (Shelter)
- 3 Initial Assessments
- 3 ACE Assessments
- 3 Refusal's
- 2 Resident Requests (Written)
- 1 Informal Requests (Verbal)

Hugh Smith Therapist

- 0 Detention residents seen
- 2 Shelter residents seen
- 8 Shelter Individual sessions

Sensory Room/Bin:

- 0 Detention:
- 1 Shelter:
- 0 PULSE

Meetings:

- On going team meetings for Shelter Resident's:
- PULSE MSW Supervision 1 hr. Every Thursday
- PULSE MSW Sight Meeting with Millersville

Completed Training's for August:

- Relias:
 - Impact of Psychological and Physical Trauma 1.5 Hr.
- Fire Safety Training

Involvement:

- Ongoing communication with Hugh Smith Counselor Kim Munday
- Ongoing communication with Adolescent Therapist Brandee Jason and Case Manger Jocelyn Cimino
- Ongoing communication with PO'S, CW'S, Staff, and parents regarding residents.
- Participated in Children and Youth Case Review Meeting
- Attended Monthly Counseling Team Meeting
- Attended Monthly Management Meeting

***Many residents are seen multiple times during the month for individual sessions. Residents who may have been released are also included in the data for the monthly report. The Adolescent Therapist (Brandee Jason) and Hugh Smith Counselor also meet with residents on a weekly basis which impacts data.**

November 2025

Adolescent Therapist 1

For the month, the Adolescent Therapist completed the following:

- 3 (Detention Residents Seen)
- 5 (Shelter Residents Seen)
- 5 Individual Sessions (Detention)
- 13 Individual Sessions (Shelter)
- 4 Initial Assessments
- 4 ACE Assessments
- 0 Refusal's
- 0 Resident Requests (Written)
- 2 Informal Requests (Verbal)
- Ongoing communication with PO's, CW's, staff, and parents regarding residents.
- Ongoing communication with Adolescent Therapist (Danielle Reed).
- Ongoing communication with new Hugh Smith Counselor.
- Participated in monthly TBRI Practitioner and Council Meetings.
- Participated in monthly Counseling Team Meeting.
- Participated in SDOL education placement meeting for Shelter male resident.
- Completed/participated in required trainings for November: Behavior Support for Children and Paraprofessionals
- Participated in TBRI Meet & Greet.
- Co-facilitated Seven two hour TBRI refresher trainings – Connecting Principle.

***Many residents are seen multiple times during the month for individual sessions. Residents who may have been released are also included in the data for the monthly report. The Adolescent Therapist (Danielle Reed) and Hugh Smith Counselor also meet with residents on a weekly basis which impacts data.**

Adolescent Therapist 2

Sessions:

- 5 (Detention Resident Seen)
- 10 (Shelter Residents Seen)
- 12 Individual Sessions (Detention)
- 17 Individual Sessions (Shelter)
- 8 Initial Assessments
- 8 ACE Assessments
- 3 Refusal's
- 1 Resident Requests (Written)
- 0 Informal Requests (Verbal)

Hugh Smith Therapist

- 0 Detention residents seen
- 2 Shelter residents seen
- 2 Shelter Individual sessions

Sensory Room/Bin:

- 0 Detention:
- 1 Shelter:
- 0 PULSE

Meetings:

- On going team meetings for Shelter Resident's:
- PULSE MSW Supervision 1 hr. Every Thursday

Completed Training's for August:

- Relias:
 - Positive Behavior Support for Children for Paraprofessionals.
- TBRI Refresher Training

Involvement:

- Ongoing communication with Hugh Smith Counselor Kim Munday
- Ongoing communication with Adolescent Therapist Brandee Jason and Case Manger Jocelyn Cimino
- Ongoing communication with PO'S, CW'S, Staff, and parents regarding residents.
- Participated in Children and Youth Case Review Meeting
- Attended Monthly Counseling Team Meeting
- Attended Monthly Management Meeting
- Attended Prep meeting for Board of Managers
- Attended Monthly Board of Managers Prep Meeting

***Many residents are seen multiple times during the month for individual sessions. Residents who may have been released are also included in the data for the monthly report. The Adolescent Therapist (Danielle Reed) and Hugh Smith Counselor also meet with residents on a weekly basis which impacts data.**

December 2025

Adolescent Therapist 1 & 2

Sessions:

- 12 (Detention Resident Seen)
- 22 (Shelter Residents Seen)
- 18 Individual Sessions (Detention)
- 38 Individual Sessions (Shelter)
- 14 Initial Assessments
- 14 ACE Assessments
- 25 Ponessa Referrals
- 4 Refusal's
- 4 Resident Requests (Written)
- 3 Informal Requests (Verbal)

Sensory Room/Bin:

- Detention
- Shelter
- PULSE

Meetings:

- On going team meetings for Shelter Resident's:
- PULSE MSW Supervision 1 hr. Every Thursday

Completed Training's for December:

- N/A

Involvement:

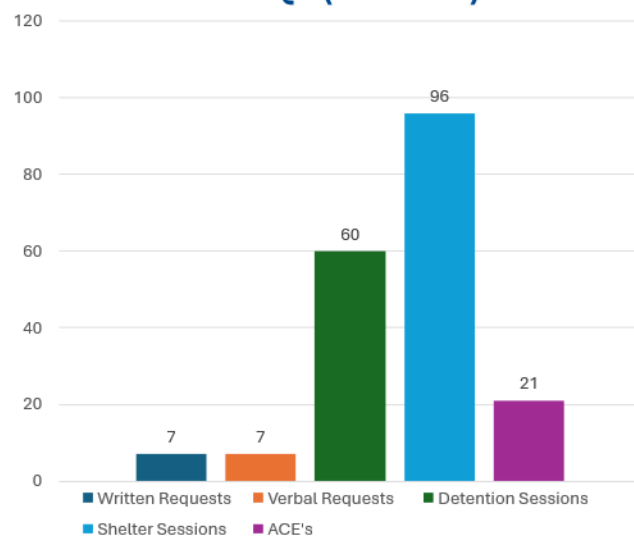
- Ongoing communication with Hugh Smith Counselor Kim Munday
- Ongoing communication with Supervisor Brandee Jason and Case Manager Jocelyn Cimino
- Ongoing communication with PO'S, CW'S, Staff, and parents regarding residents.
- Participated in Children and Youth Case Review Meeting
- Attended Monthly Counseling Team Meeting
- Attended Monthly Management Meeting

***Many residents are seen multiple times during the month for individual sessions. Residents who may have been released are also included in the data for the monthly report. The Adolescent Therapist (Brandee Jason) and Hugh Smith Counselor also meet with residents on a weekly basis which impacts data.**

Lancaster Youth Intervention Center Counseling Team (Adolescent Therapists)

- Comprises of Adolescent Therapist data
- Written requests
- Verbal request
- Individual Sessions separated out by Detention & Shelter populations
- ACE (Adverse Childhood Experiences) Assessments completed

Youth Services Report 2025 Q4 (Oct-Dec)



Programming

October 2025

Educational Program

The school program is in session operating as normal.

Recreational Programs

Staff led Halloween programs – Pumpkin carving, Halloween crafts.

Perfect Nails: Nail painting for our Shelter female residents takes place once a month.

November 2025

Educational Program

The school program is in session operating as normal.

Recreational Programs

Shelter New Covenant Trip: Eligible residents of the shelter went to the New Covenant Church for a movie night and treats.

Creative Hope Studio: Gratitude podcast.

December 2025

Educational Program

The school year is getting in a groove and residents are learning on site and some shelter residents are even able to attend their own schools off site if the Best Interest Determination (BID) process indicates they can do so.

Recreational Programs

Staff Led Christmas Programs: Ornament making, minute to win it games.

Detention Family Writing Circles Program – Facilitated by Mr Scott Feifer and allows an extra ½ hour for a family visit after his program.

TBRI Winter Camp: Included a Nurture group on Personal boundaries, Ugly Sweater competition, and lots of winter themed games.

Religious Programming

October 2025

55 chaplaincy activities

Total attendance for these activities was 211

0 clergy visits

- Millersville Bible conducted 6 services
- No Youth Left Behind conducted 8 services
- Eastern University conducted 8 services
- Peaceful Heart conducted 6 services
- New Covenant conducted 4 services
- High Impact conducted 3 services
- Zoe International conducted 2 services
- Kristen Thomas conducted 2 services
- Jehovah Es Mi Rey 1 service
- Hinkletown conducted 1 service
- Loving Heart conducted 1 service
- Dove Fellowship conducted 1 service
- Samepage conducted 1 service
- There were 23 one-on-one chaplaincy visits with residents
- There were 11 Chaplain led groups for the month

November 2025

48 chaplaincy activities

Total attendance for these activities was 157

0 clergy visits

- Manna Minds conducted 6 services
- No Youth Left Behind conducted 6 services
- Eastern University conducted 6 services
- Peaceful Heart conducted 4 services
- New Covenant conducted 4 services
- Millersville Bible Church 4 services
- High Impact conducted 2 services
- Zoe International conducted 1 service
- Kristen Thomas conducted 2 services
- Jehovah Es Mi Rey 1 service
- Hinkletown conducted 1 service
- Loving Heart conducted 1 service
- Dove Fellowship conducted 1 service
- Samepage conducted 1 service
- There were 24 one-on-one chaplaincy visits with residents
- There were 8 Chaplain led groups for the month
- High Impact conducted 3 services
- Zoe International conducted 2 services
- Hinkletown conducted 1 service
- Loving Heart conducted 1 service

December 2025

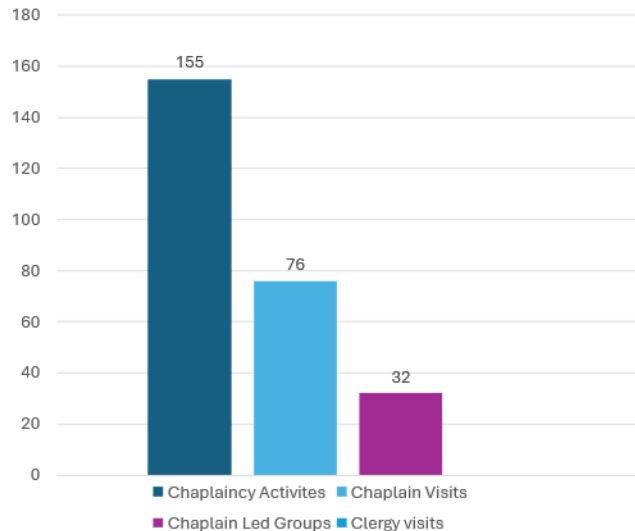
52 chaplaincy activities
Total attendance for these activities was 216
0 clergy visits

- Manna Minds conducted 6 services
- No Youth Left Behind conducted 8 services
- Eastern University conducted 2 services
- Peaceful Heart conducted 5 services
- New Covenant conducted 4 services
- Millersville Bible Church 4 services
- High Impact conducted 2 services
- Zoe International conducted 2 service
- Kristen Thomas conducted 2 services
- Loving Heart conducted 1 service
- Dove Fellowship conducted 1 service
- Samepage conducted 1 service
- There were 29 one-on-one chaplaincy visits with residents
- There were 13 Chaplain led groups for the month

Lancaster Youth Intervention Center Chaplaincy services

- Comprises of Chaplains office activities (Support for Prison Ministries provides these mandates services).
- Chaplaincy activities – include services provided by outside groups
- One on One Chaplain Visits
- Chaplain led groups
- Clergy visits

Youth Services Report 2025 Q4 (Oct-Dec)



Other Items

Trust Based Relational Intervention (TBRI)

[Trust Based Relational Intervention - YouTube](#)

[Transforming Cultures of Care - Harris County Juvenile Probation Department - YouTube](#)

<https://child.tcu.edu/about-us/tbri/#sthash.Anp4hDiz.dpb>



General Services Report

General Services Report

YIC Board of Managers Meeting

February 2026

1. Staffing

Fully staffed

2. Closed Work Orders

a. Annually

2025 Total = 1020

2025 monthly average = 85

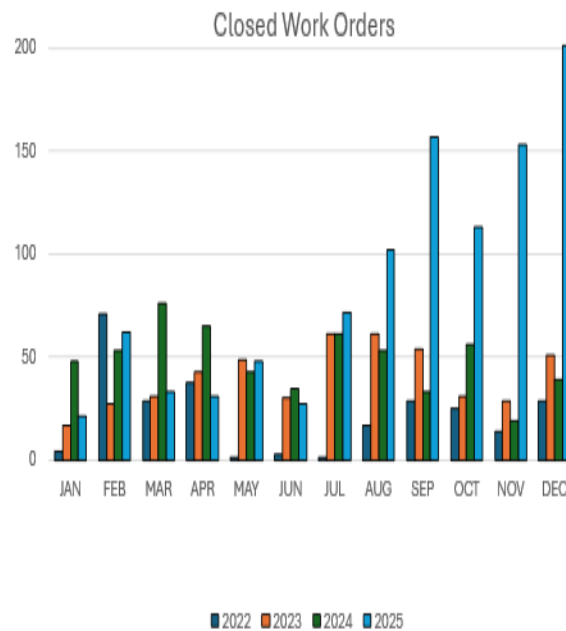
4-year monthly average = 49

b. Monthly from 2025 – Q4

October 2025 = 113

November 2025 = 153

December 2025 = 201



Respectfully Submitted

Robert R. Devonshire, Jr.
 Director of General Services
 County of Lancaster
 1/21/2026



Financial Report

2025 YIC Operating Revenues & Expenditures

C1411

Revenue:	Summarized YTD Budgeted	2025 Encumbrance	Actual Received to Date	Remaining Balance	Prior Report	Increases
Total Revenues	<u>\$ (10,535,219.95)</u>	<u>\$ -</u>	<u>\$ 3,923,150.64</u>	<u>\$ (6,612,069.31)</u>	<u>\$ 2,566,953.52</u>	<u>\$ 1,356,197.12</u>
Expenses:	Summarized YTD Budgeted	2025 Encumbrance	Actual Expended to Date	Remaining Balance	Prior Report	Increases
Personnel Services	\$ 7,494,713.52		\$ (7,288,969.43)	\$ 205,744.09	\$ (5,654,792.07)	\$ (1,634,177.36)
Supplies	\$ 224,570.79	\$ -	\$ (117,488.50)	\$ 107,082.29	\$ (104,440.04)	\$ (13,048.46)
Purchased Services	\$ 1,335,604.88	\$ -	\$ (1,226,604.55)	\$ 109,000.33	\$ (1,024,898.31)	\$ (201,706.24)
Capital Expenditures	\$ 27,000.00	\$ -	\$ -	\$ 27,000.00	\$ -	\$ -
Charges from County Agents	\$ 580,760.00		\$ (577,285.00)	\$ 3,475.00	\$ (447,007.51)	\$ (130,277.49)
Total Expenses	<u>\$ 9,662,649.19</u>	<u>\$ -</u>	<u>\$ (9,210,347.48)</u>	<u>\$ 452,301.71</u>	<u>\$ (7,231,137.93)</u>	<u>\$ (1,979,209.55)</u>

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