



County of Lancaster 2011 BUDGET

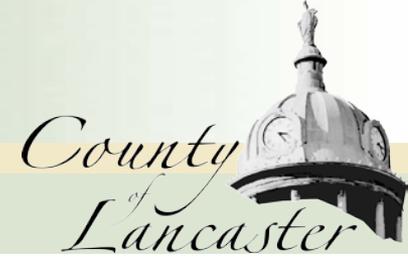
The mission of the Lancaster County Government is to create a government that is effective, cost efficient and consumer friendly.



Agenda

- 1. Welcoming remarks**
- 2. Administrative items**
- 3. Explanation of budget creation process**
- 4. Budget challenges**
- 5. 2011 budget resolution**
- 6. Human Services departments**
- 7. 2010 notable achievements**
- 8. Goals and objectives for 2011**
- 9. Commissioners' comments**
- 10. Public comments and questions**

2011 BUDGET



Creating the 2011 Budget

- Budget schedule set in February
- Revenues and expenses projections updated in April
- Estimated appropriations developed and distributed in July
- Departments enter requests into Peoplesoft in August
- Departmental budget meetings in September with departments, Controller's office staff and Budget Services staff
- November and December public worksessions
- On the table for public discussion November 24th
- Scheduled for adoption on December 22nd

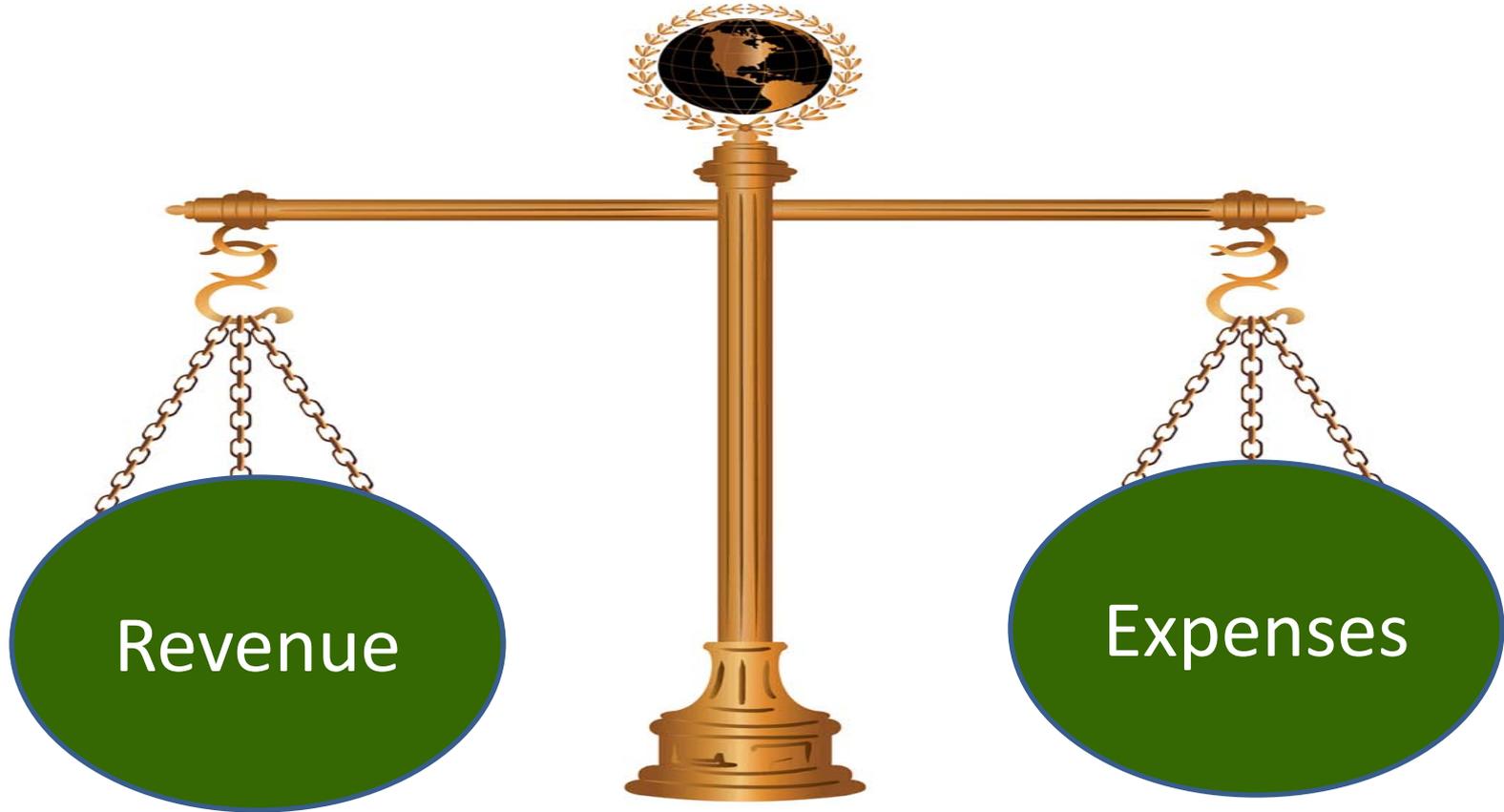
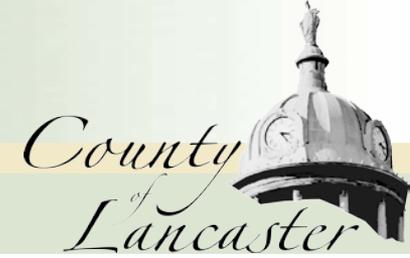
Budget Challenges

- Reduced Revenues
 - Stagnant Housing sales and new construction
 - Interest Rates

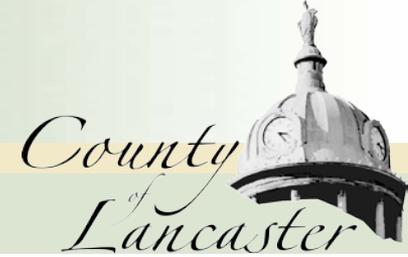
- Increased Expenses
 - Utilities
 - Benefits costs
 - Product & Services

2011 BUDGET

2011 Budget Resolution



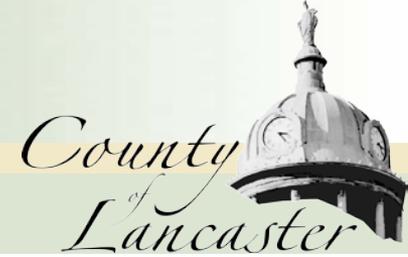
2011 BUDGET



2011 Budget Resolution - Revenue

	<u>GENERAL FUND</u>	<u>OTHER FUNDS</u>	<u>TOTAL</u>
<u>REVENUE</u>			
County Tax Receipts--2011			
Real Estate (3.416 Mills)	\$103,292,940		\$103,292,940
Personal property (0 Mills)			0
Delinquent Taxes	2,100,395		2,100,395
Total County Tax Receipts--2011	105,393,335		105,393,335
State & Federal Grants--2011	14,426,250	77,370,073	91,796,323
Fees & Fines--2011	26,235,900	3,742,346	29,978,246
Interest Earnings--2011	304,000	71,518	375,518
County Match-2011		12,954,031	12,954,031
TOTAL 2011 RECEIPTS	<u>\$146,359,485</u>	<u>\$94,137,968</u>	<u>\$240,497,453</u>
Fund Balance Available 12/31/10	9,041,105	5,809,908	14,851,013
Reserve for			
Encumbrances	5,949,194	809,214	6,758,408
Total Receipts & Fund Balance	<u>\$161,349,784</u>	<u>\$100,757,090</u>	<u>\$262,106,874</u>

2011 BUDGET



2011 Budget Resolution - Expenditures

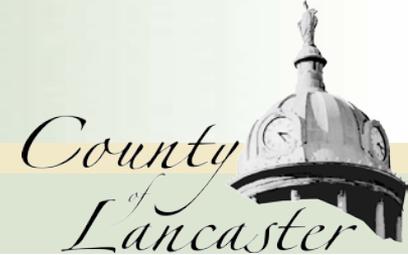
	<u>GENERAL FUND</u>	<u>OTHER FUNDS</u>	<u>TOTAL</u>
<u>EXPENDITURES</u>			
Total 2011 Operating Expenditures			
Payroll & Fringe Benefits	\$77,344,988	\$36,461,365	\$113,806,353
Other Operating Expenditures	39,244,541	58,050,204	97,294,745
Debt Service	21,508,914		21,508,914
County Match	12,954,031		12,954,031
Affiliated Agency Grants	3,547,193		3,547,193
<u>TOTAL 2011 OPERATING EXPENDITURES</u>	<u>\$154,599,667</u>	<u>\$94,511,569</u>	<u>\$249,111,236</u>
2010 Commitments Expended in 2011	5,949,194	809,214	6,758,408
Fund Balance Remaining 12/31/11	800,923	5,436,307	6,237,230
Total 2011 Operating Expenditures And Fund Balance Remaining 12/31/11	\$161,349,784	\$100,757,090	\$262,106,874

TAX RATE ON ASSESSED VALUE OF REAL ESTATE = 3.416 MILLS

TAXABLE ASSESSED VALUE = \$31,070,565,587

TAX INCREASE OVER 2010 = 0%

2011 BUDGET



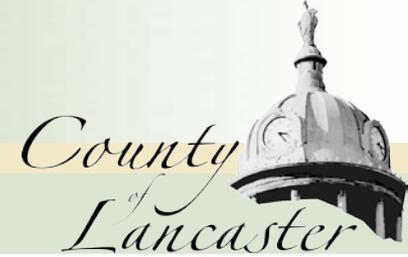
The Bottom Line

2010 General Fund Budget	2011 General Fund Proposed Budget
\$149,871,228**	\$154,599,666 *
Millage Rate: 3.416	Millage Rate: 3.416 0% Increase
**\$2,000,000 for Amtrak project	*Includes \$5,112,000 for Amtrak project and \$2,984,754 in ARRA (stimulus grant funding)

Millage History

- 2003 – 2.847 County millage (approximately 9% increase)
- 2004 – 3.205 County millage (approximately 12.5% increase)
- 2005 – 2.962 County millage (approximately 7.5% increase – reassessment year)
- 2006 – 2.962 County millage (0% increase)
- 2007 – 3.189 County millage (approximately 7.7% increase)
- 2008 – 3.416 County millage (approximately 7.1% increase)
- **2009 – 3.416 County millage (0% increase)**
- **2010 – 3.416 County millage (0% increase)**
- **2011 – 3.416 County millage (projected 0% increase)**

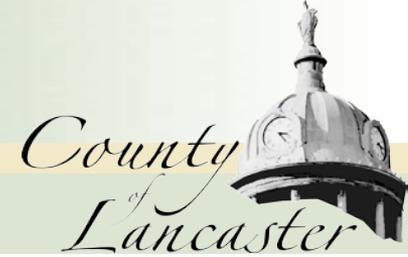
2011 BUDGET



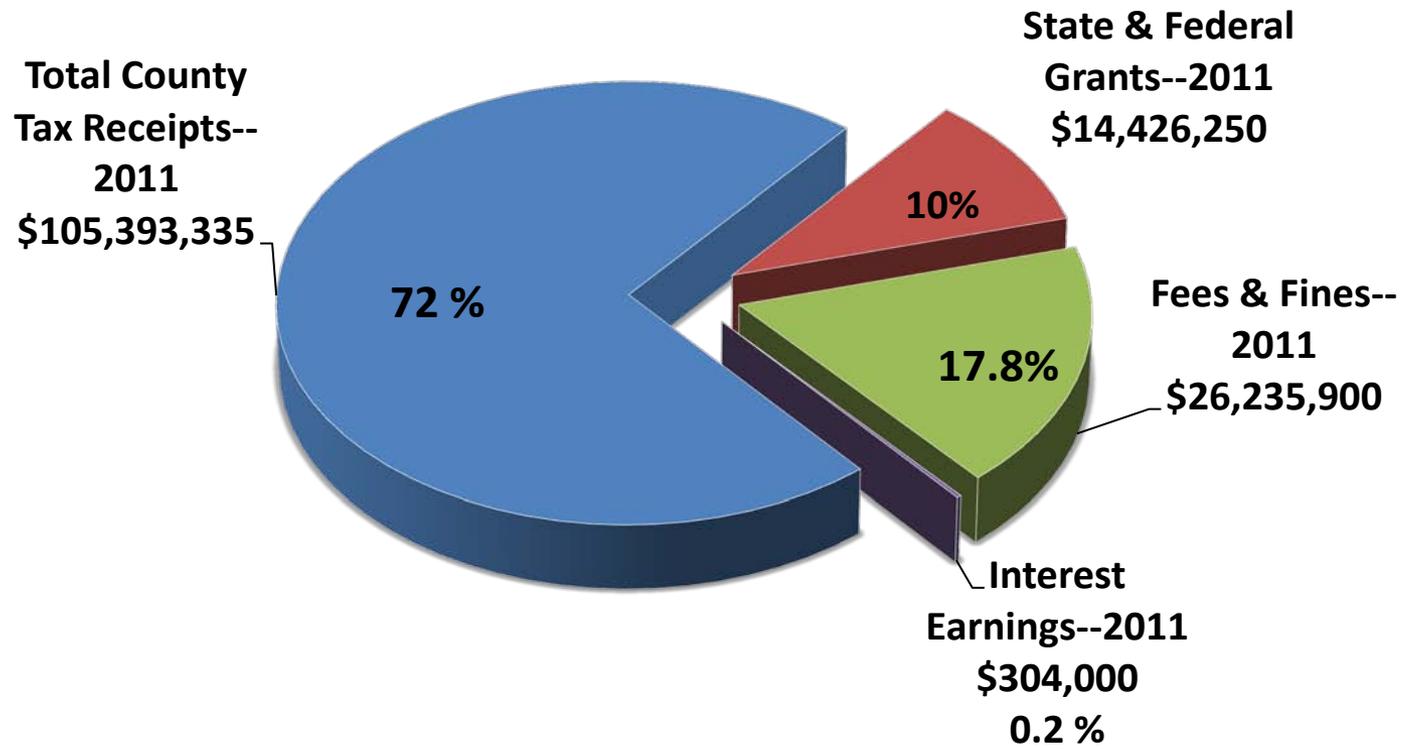
2010 vs 2011 General Fund Comparison

General Fund	2010 Budget	2011 Budget	% Variance
Total Revenue	\$144,290,103	\$146,359,485	1.43%
Payroll & Benefits	\$78,910,223	\$77,344,988	-1.98%
Other Expenses	\$30,857,435	\$31,147,787	.94%
Amtrak (Federal Grant)	\$2,000,000	\$5,112,000	
ARRA (Federal Grant)		\$2,984,754	
Debt Service	\$21,249,378	\$21,508,914	1.22%
County Match	\$13,202,819	\$12,954,031	-1.88%
Affiliated Agency & Capital Grants	\$3,651,373	\$3,547,193	-2.85%
Total Expenses	\$149,871,228	\$154,599,667	3.15%

2011 BUDGET

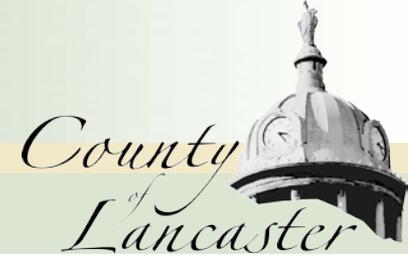


2011 General Fund Revenue Budget

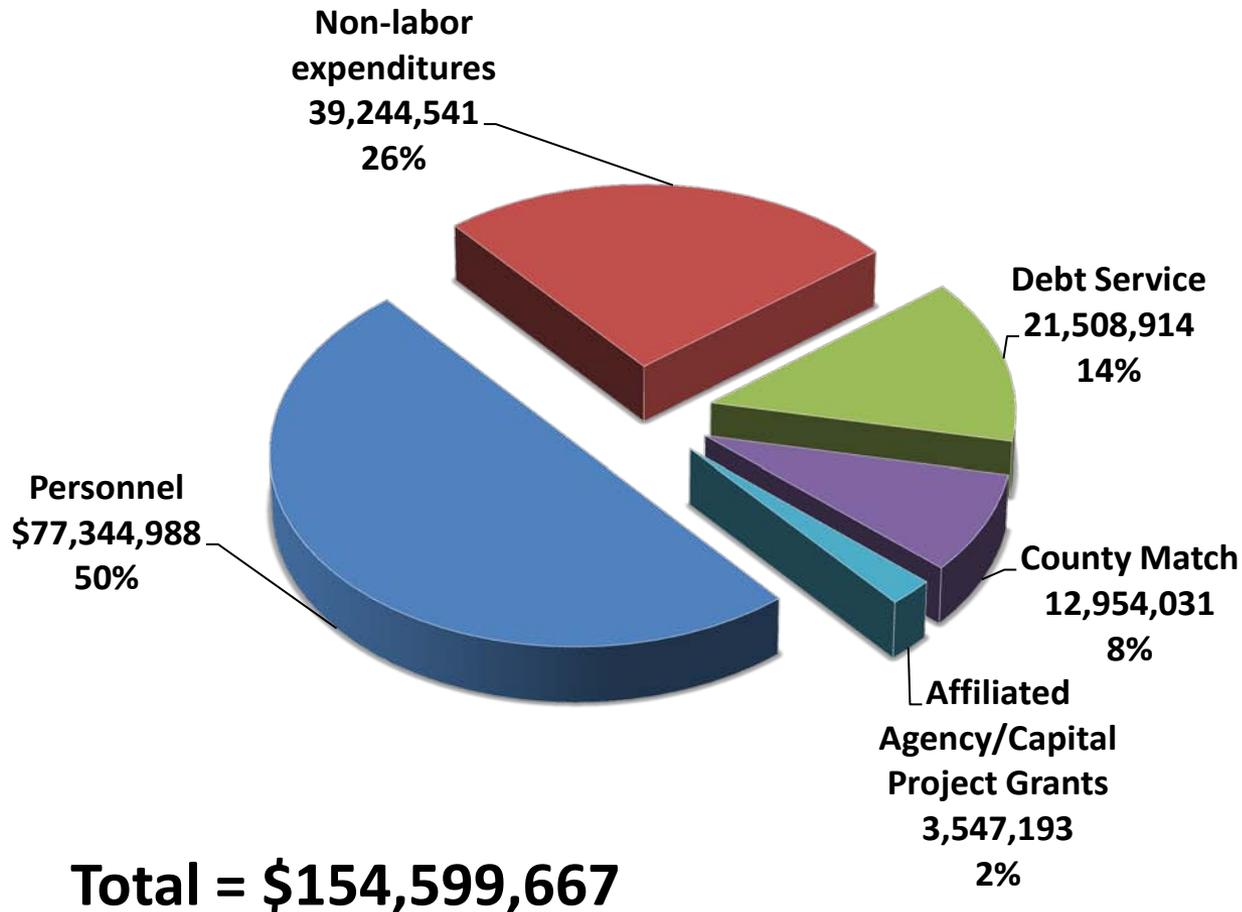


Total = \$146,359,485

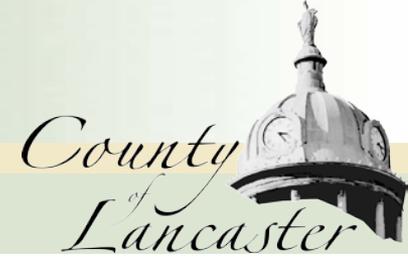
2011 BUDGET



2011 General Fund Operating Expenses

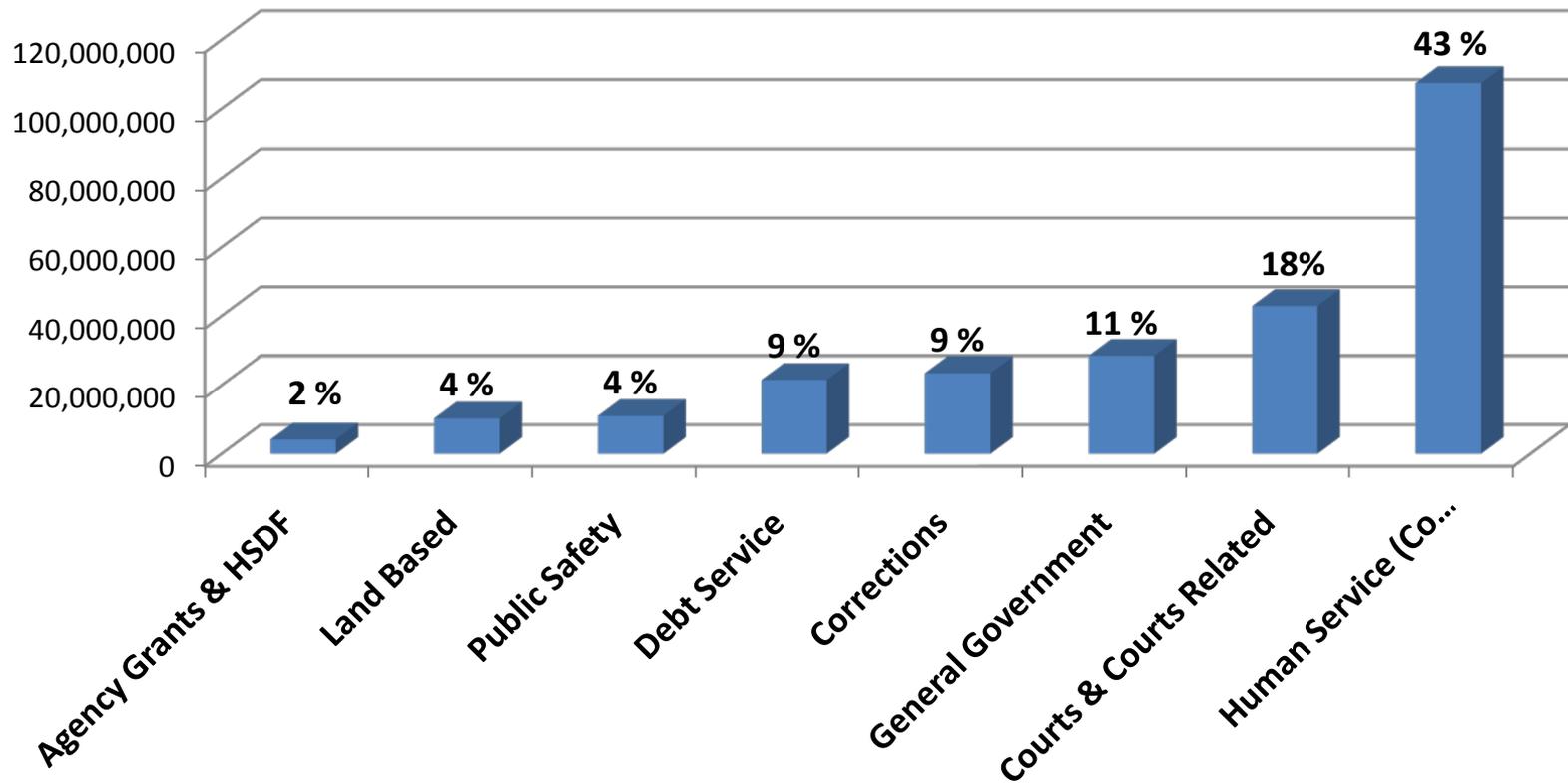


2011 BUDGET



2011 Operating Expenses by Type (All Funds)

2011 Budget – \$249,111,236



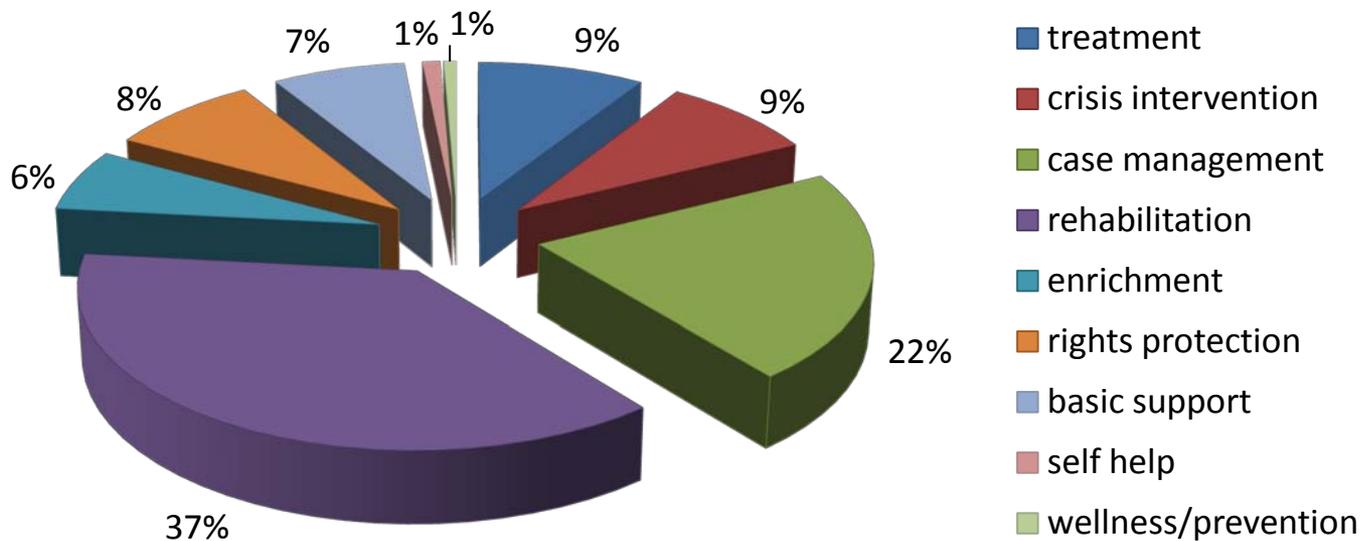
Human Services Departments

- **Mental Health, Mental Retardation & Early Intervention Services**
- **Office of Aging**
- **Lancaster Employment and Training (LETA)**
- **Children and Youth Agency (CYA)**
- **Youth Intervention Center (YIC)**
- **Drug and Alcohol Commission**
- **Veterans' Affairs (General Fund)**

2010 Human Services Efficiency Study Savings

- MH/MR/EI, Office of Aging, Children and Youth, Drug & Alcohol – largest impact
- Partnered with professional consulting firms – Binkley-Kanavy Group
- Focus: Fiscal and clerical support
- Cost savings for 2011: \$345,000
- \$345,000 = 8.5 FTE
- Does not include gross savings as a result of savings from ERIP
- 2011 Call Center Analysis

Lancaster Co. MH Program Projected County-Funded Budget FY 2010-2011



Office of Aging Accomplishments

- Received and investigated over 1100 reports of need for protective services involving physical or financial abuse, almost half of which resulted in substantiated cases.
- Provided comprehensive services including care management, personal care, home delivered meals, and adult day care to more than 600 individuals.
- Served approximately 100,000 meals to low income, nutritionally high-risk consumers in nine senior centers.
- Subsidized another 31,000 meals to homebound persons via Meals-on-Wheels providers.

Office of Aging Accomplishments - continued

- Utilized 680 volunteers giving more than 42,600 total hours in 18 different capacities on behalf of the agency.
- Responded to over 374 residents' rights complaints in 186 long term care facilities throughout the county via the Ombudsman Program.
- Enabled more than 215 nursing home-eligible consumers to remain at home through services of the Aging Waiver program, stretching Medicaid funds twice as far compared with the cost of a day of nursing home care.
- Handled over 58,000 phone inquiries and 5200 walk-in consumers via our agency's receptionists and in-take staff.

PY 09 Program - 7/1/2009-6/30/2010

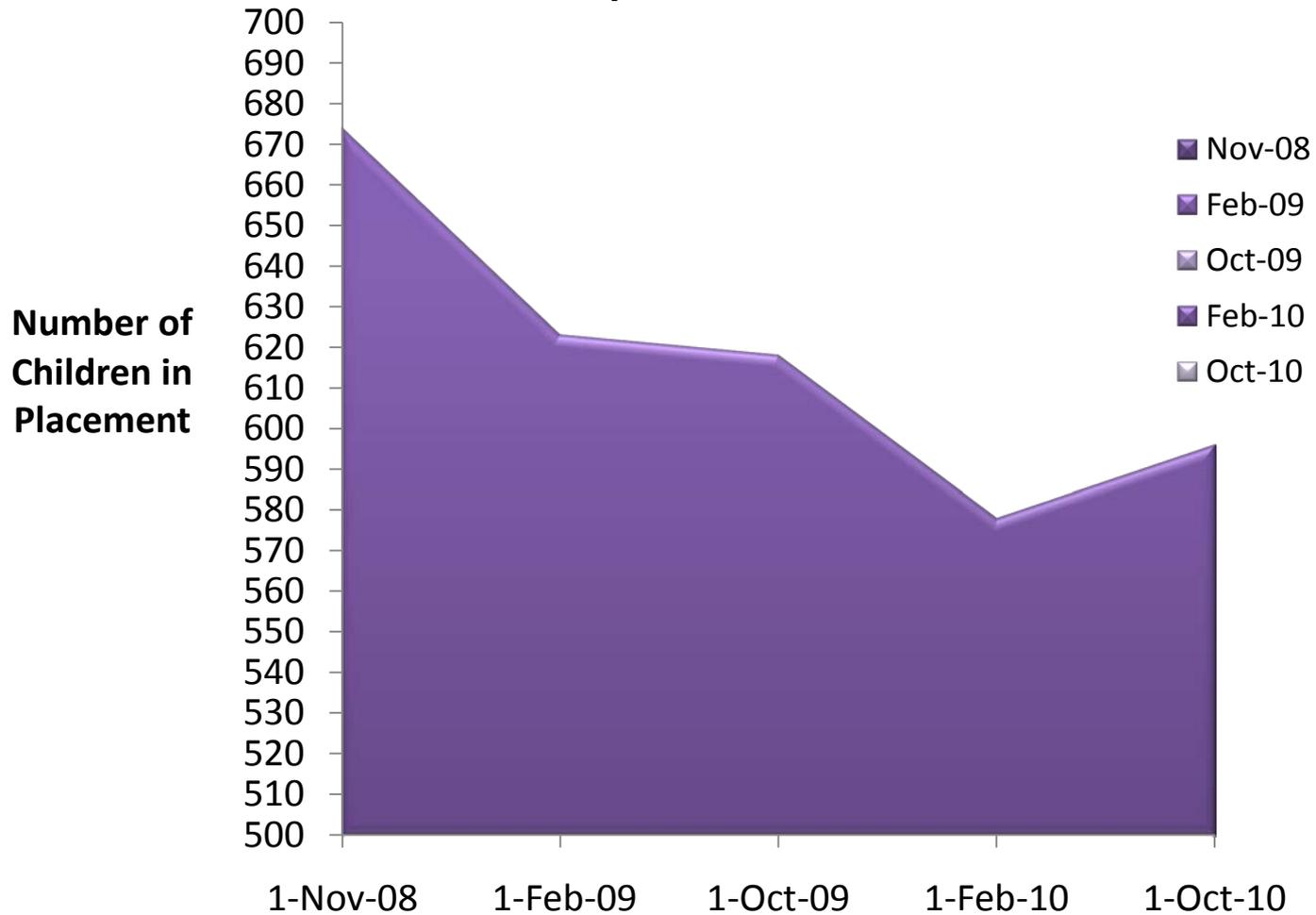
	<u>Participants</u>	<u>Jobs</u>
Job Club	416	281
Individual Training Accounts (ITA)	346	103
Summer Youth	235	24
Winter Youth	110	28
Employment Advancement and Retention (EARN)	1366	238

PY 10 Program - 7/1/2010-10/31/2010

Job Club	116	99
Individual Training Accounts (ITA)	94	30
Way To Work	149	51
Employment Advancement and Retention (EARN)	290	104

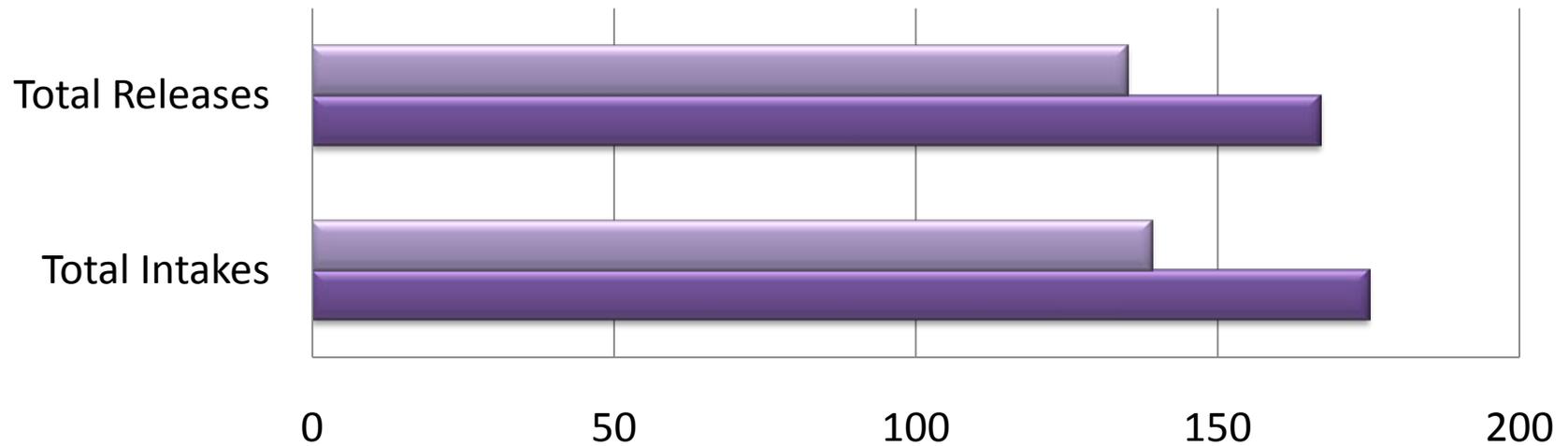
Children and Youth Agency

Lancaster County Out of Home Placement Reduction



Youth Intervention Center

Intakes and Releases



	Total Intakes	Total Releases
■ 2009 YTD	139	135
■ 2010 YTD	175	167

Drug and Alcohol Commission

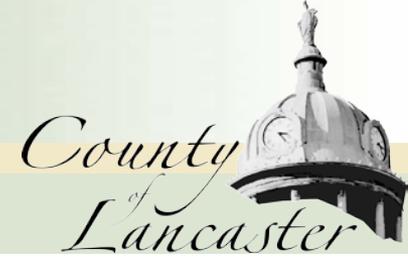
- Admitted 2,833 clients into treatment for substance abuse disorder.
- Over 10,000 participants were served in the D&A prevention programs.
- Jointly purchased more than 860 student mental health and substance abuse assessments in local middle and high schools.

2010 Notable Achievements

- **County Facebook and Twitter Pages**
- **County Bridge Capital Improvement Program**
- **Ten Year Plan to End Homelessness – continued implementation**
- **Implementation of Crime Summit Recommendations**
- **Energy Block Grant Programs and Projects**
- **IT Shared Services with City of Lancaster**
- **Prescription Discount Card Program Milestone**

2011 BUDGET

Goals and Objectives for 2011



- **Dental Discount Card Pilot Program**
- **Forensic Center Groundbreaking**
- **Amtrak Station completion (end of 2011)**
- **Infrastructure renovations**
- **Department Efficiency reviews and implementation**

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Commissioners & Public Comment/Questions

