



County of Lancaster 2012 BUDGET

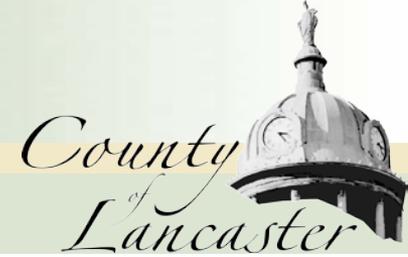
The mission of the Lancaster County Government is to create a government that is effective, cost efficient and consumer friendly.



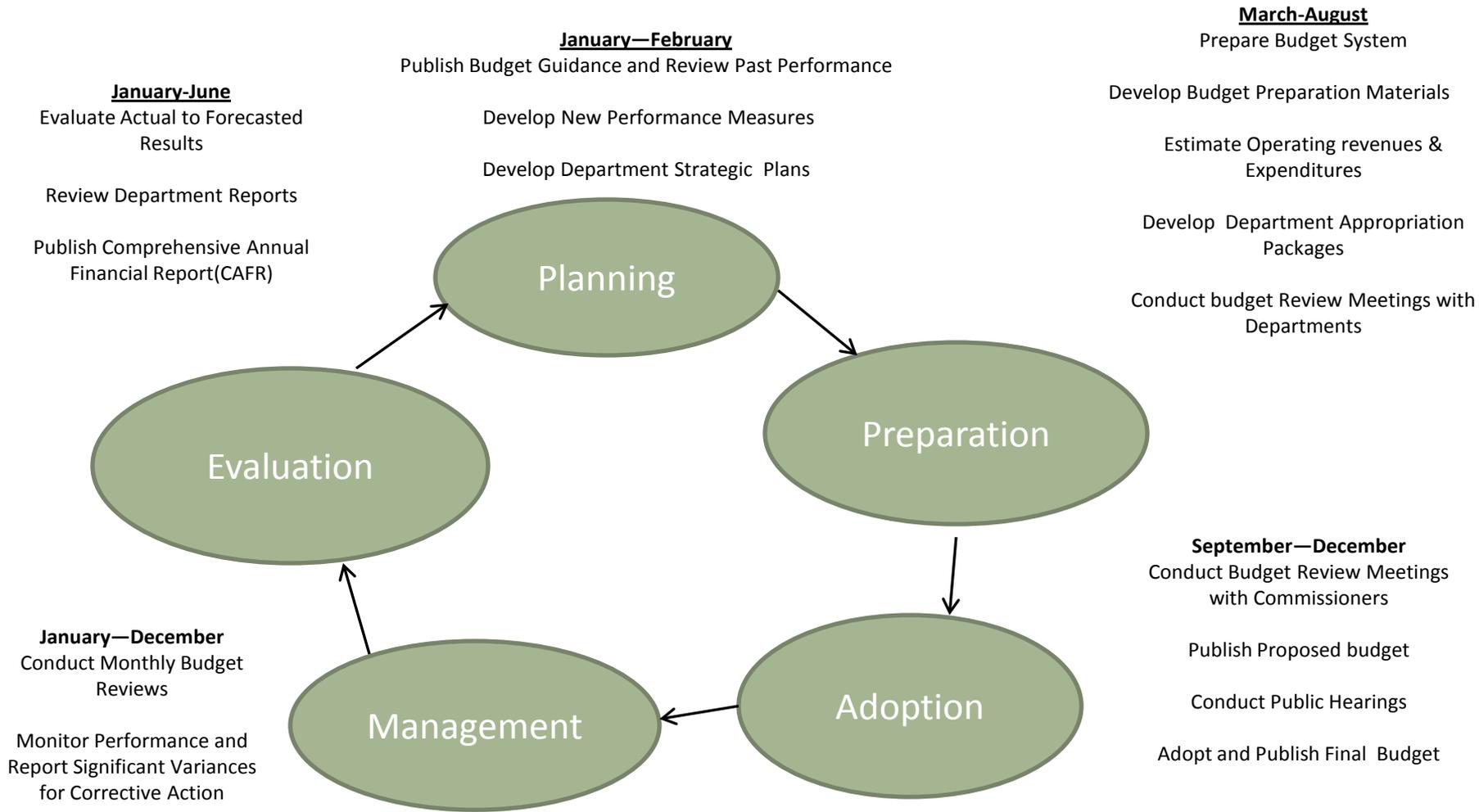
Agenda

- 1. Welcoming remarks**
- 2. Administrative items**
- 3. Explanation of budget creation process**
- 4. Budget challenges**
- 5. Revenue and Expenses**
- 6. 2012 Budget Resolution**
- 7. Commissioners' comments**
- 8. Public comments and questions**

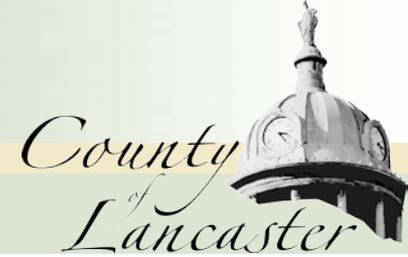
2012 BUDGET



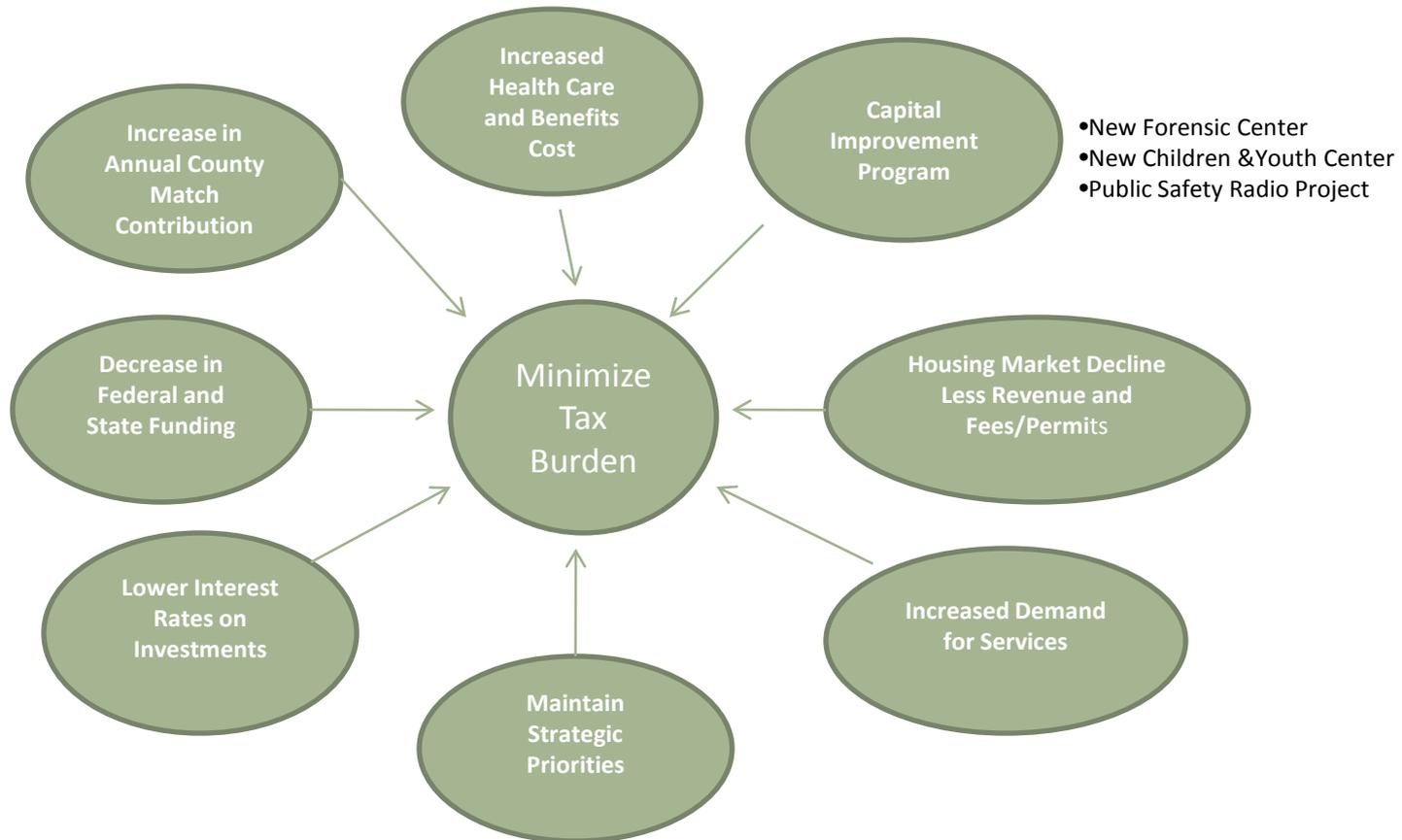
Creating the Budget



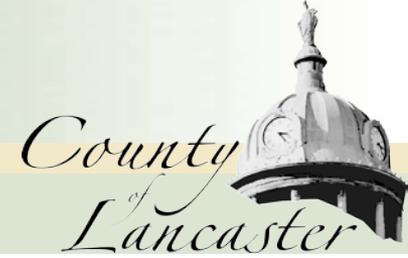
2012 BUDGET



Budget Challenges

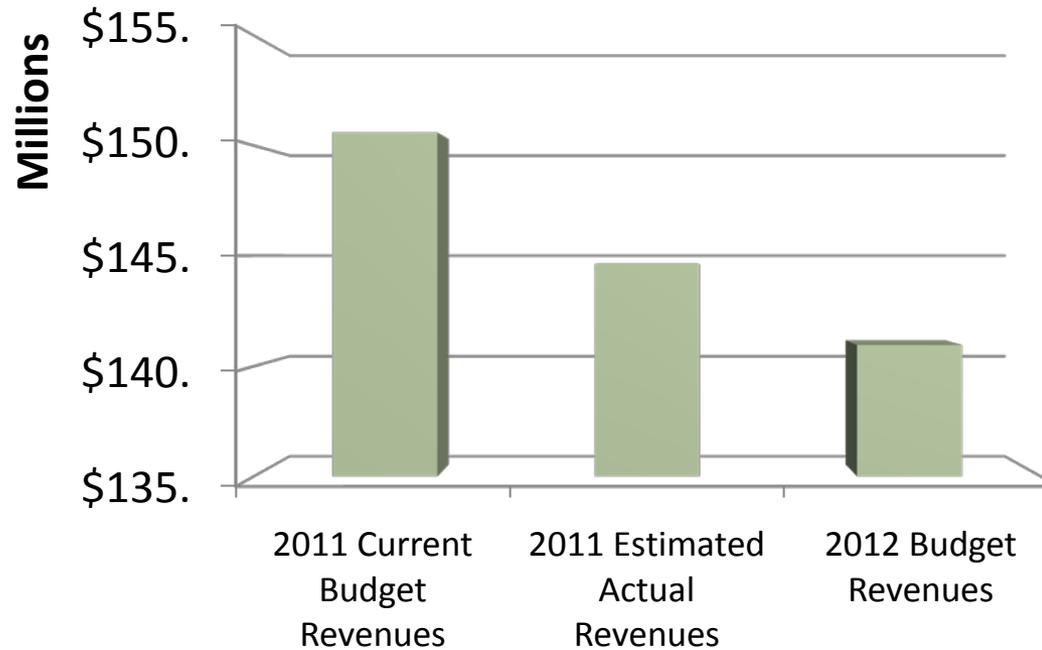


2012 BUDGET

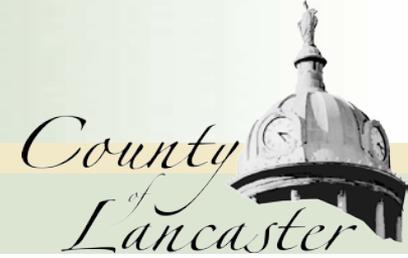


General Fund Revenues

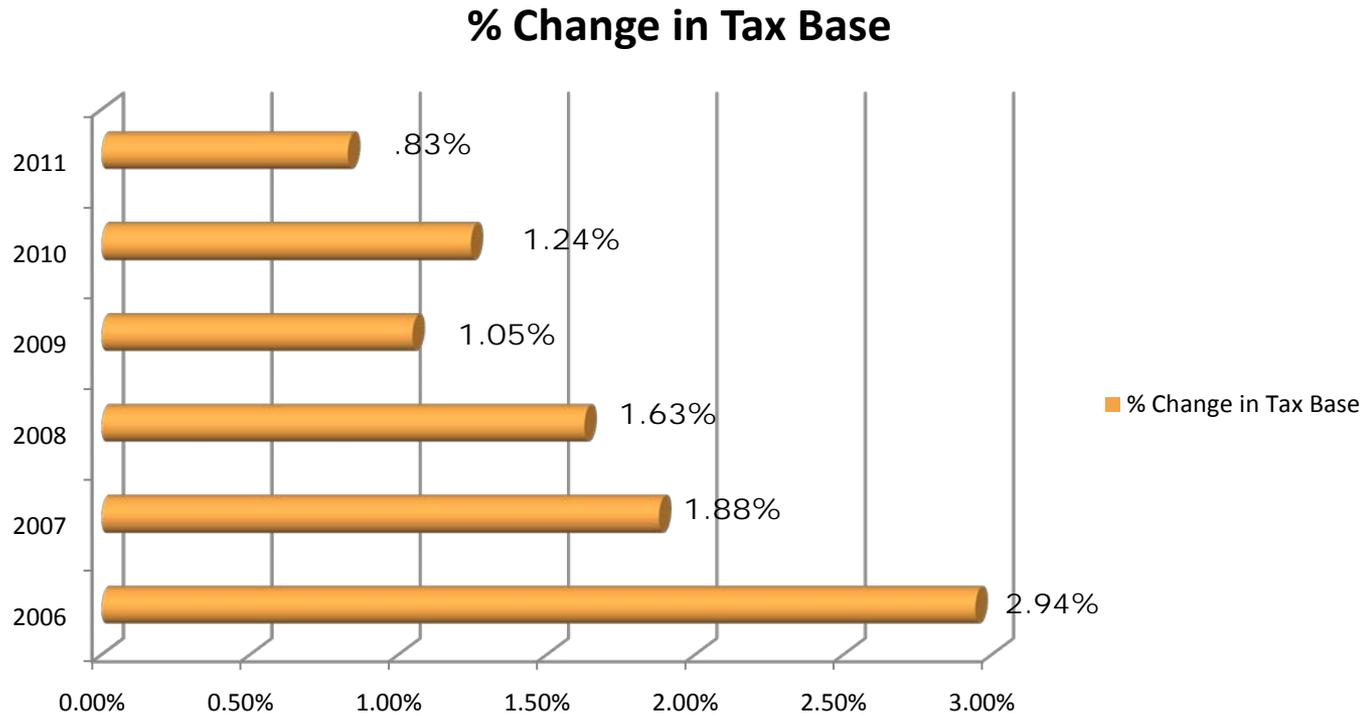
General Fund Revenues



2012 BUDGET



Change in County Tax Base



Millage History

- 2003 – 2.847 County millage (approximately 9% increase)
- 2004 – 3.205 County millage (approximately 12.5% increase)
- 2005 – 2.962 County millage (approximately 7.5% increase – reassessment year)
- 2006 – 2.962 County millage (0% increase)
- 2007 – 3.189 County millage (approximately 7.7% increase)
- 2008 – 3.416 County millage (approximately 7.1% increase)
- **2009 – 3.416 County millage (0% increase)**
- **2010 – 3.416 County millage (0% increase)**
- **2011 – 3.416 County millage (0% increase)**
- **2012 – 3.416 County millage (projected 0% increase)**

2012 Budget Resolution



Revenue Enhancement

Review Usage Fees

Courts contribution to 40 E King St

Shared Service Agreements

Spend down of Fund Balance

Reductions

ERIP Program

Review Essential Services
(Department Reorganizations & Eliminations)

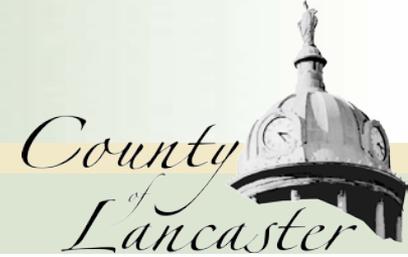
Utility Rebate and Solar Projects

Technology initiatives – Virtual Servers, VOIP

Hold the Line on Expenses

How to balance Decreasing Revenue and Increasing Expenses

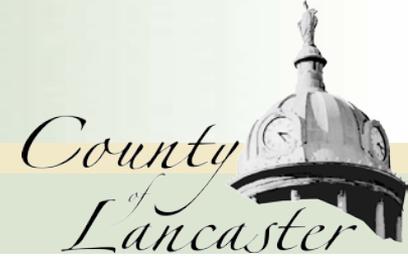
2012 BUDGET



2012 Budget Resolution - Revenue

	<u>GENERAL FUND</u>	<u>OTHER FUNDS</u>	<u>TOTAL</u>
<u>REVENUE</u>			
County Tax Receipts--2012			
Real Estate (3.416 Mills)	\$103,984,363		\$103,984,363
Personal property (0 Mills)			0
Delinquent Taxes	2,100,395		2,100,395
Total County Tax Receipts--2012	106,084,758		106,084,758
State & Federal Grants--2012	7,830,045	71,446,681	79,276,726
Fees & Fines--2012	26,972,131	4,370,078	31,342,209
Interest Earnings--2012	76,300	46,079	122,379
County Match-2012		13,421,121	13,421,121
TOTAL 2012 RECEIPTS	<u>\$140,963,234</u>	<u>\$89,283,959</u>	<u>\$230,247,193</u>
Fund Balance Available 12/31/11	9,200,000	6,236,798	15,436,798
Reserve for			
Encumbrances	9,807,077	1,700,633	11,507,710
Total Receipts & Fund Balance	<u>\$159,970,311</u>	<u>\$97,221,390</u>	<u>\$257,191,701</u>

2012 BUDGET

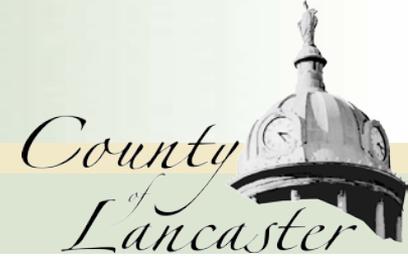


2012 Budget Resolution - Expenditures

	<u>GENERAL FUND</u>	<u>OTHER FUNDS</u>	<u>TOTAL</u>
<u>EXPENDITURES</u>			
Total 2012 Operating Expenditures			
Payroll & Fringe Benefits	\$78,476,407	\$34,886,874	\$113,363,281
Other Operating Expenditures	29,841,767	58,865,335	88,707,102
Debt Service	24,050,700		24,050,700
County Match	13,421,121		13,421,121
Affiliated Agency Grants	3,473,077		3,473,077
<u>TOTAL 2012 OPERATING EXPENDITURES</u>	<u>\$149,263,072</u>	<u>\$93,752,209</u>	<u>\$243,015,281</u>
2011 Commitments Expended in 2012	9,807,077	1,700,633	11,507,710
Fund Balance Remaining 12/31/11	900,162	1,768,548	2,668,710
Total 2012 Operating Expenditures And Fund Balance Remaining 12/31/11	\$159,970,311	\$97,221,390	\$257,191,701

TAX RATE ON ASSESSED VALUE OF REAL ESTATE = 3.416 MILLS
 TAXABLE ASSESSED VALUE = \$31,279,231,700
 TAX INCREASE OVER 2010 = 0%

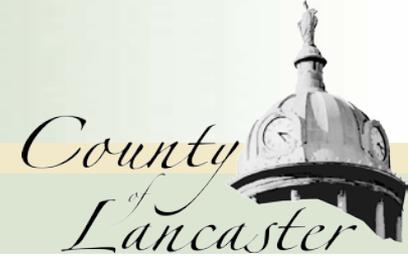
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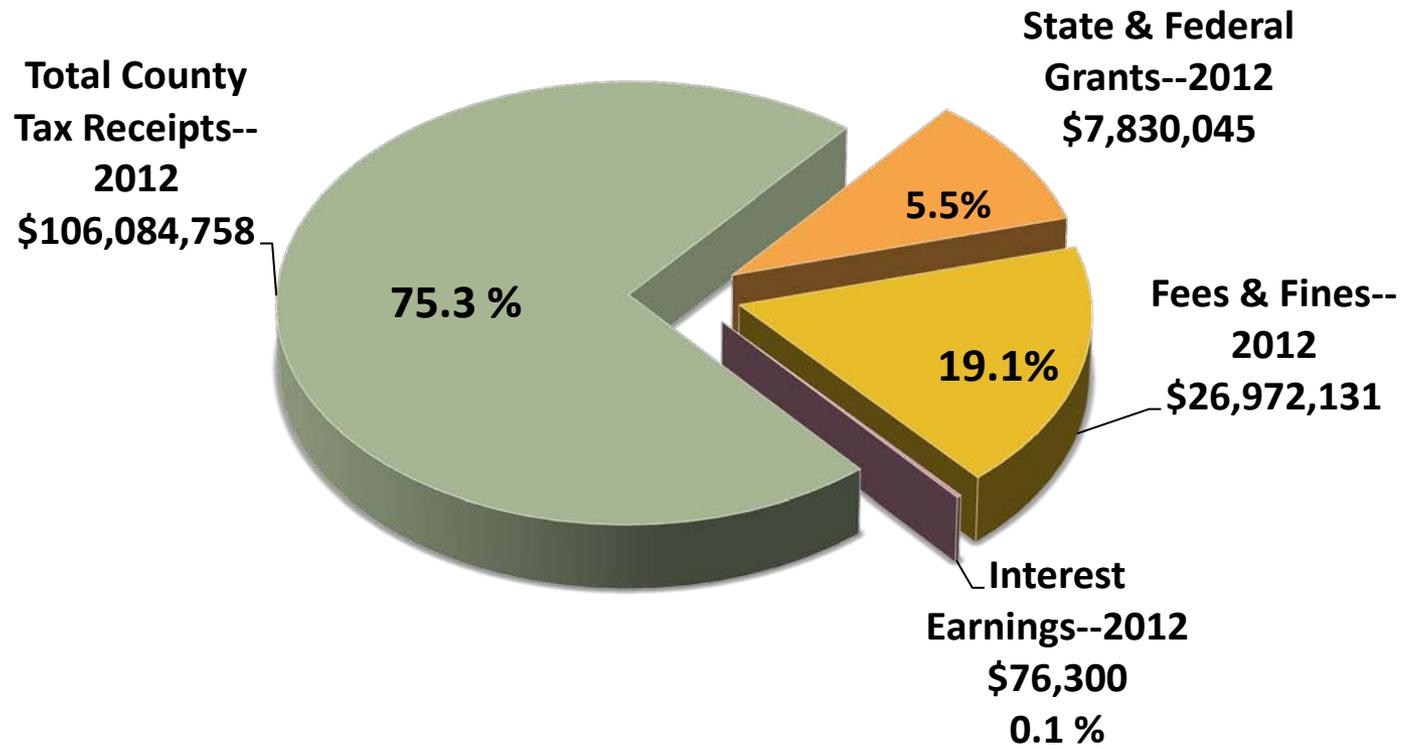
2011 vs 2012 General Fund Comparison

General Fund	2011 Budget	2012 Budget	% Variance
Total Revenue	\$146,784,368	\$140,963,234	-3.97%
Payroll & Benefits	\$77,280,302	\$78,476,407	+1.55%
Other Expenses	\$39,234,016	\$29,841,767	-23.9%
Debt Service	\$21,869,758	\$24,050,700	+9.98%
County Match	\$12,954,031	\$13,421,121	+3.61%
Affiliated Agency & Capital Grants	\$3,547,193	\$3,473,077	-2.09%
Total Expenses	\$154,885,300	\$149,263,072	-3.15%

2012 BUDGET

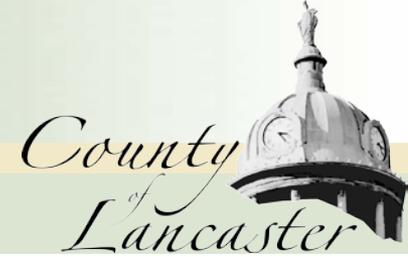


2012 General Fund Revenue Budget

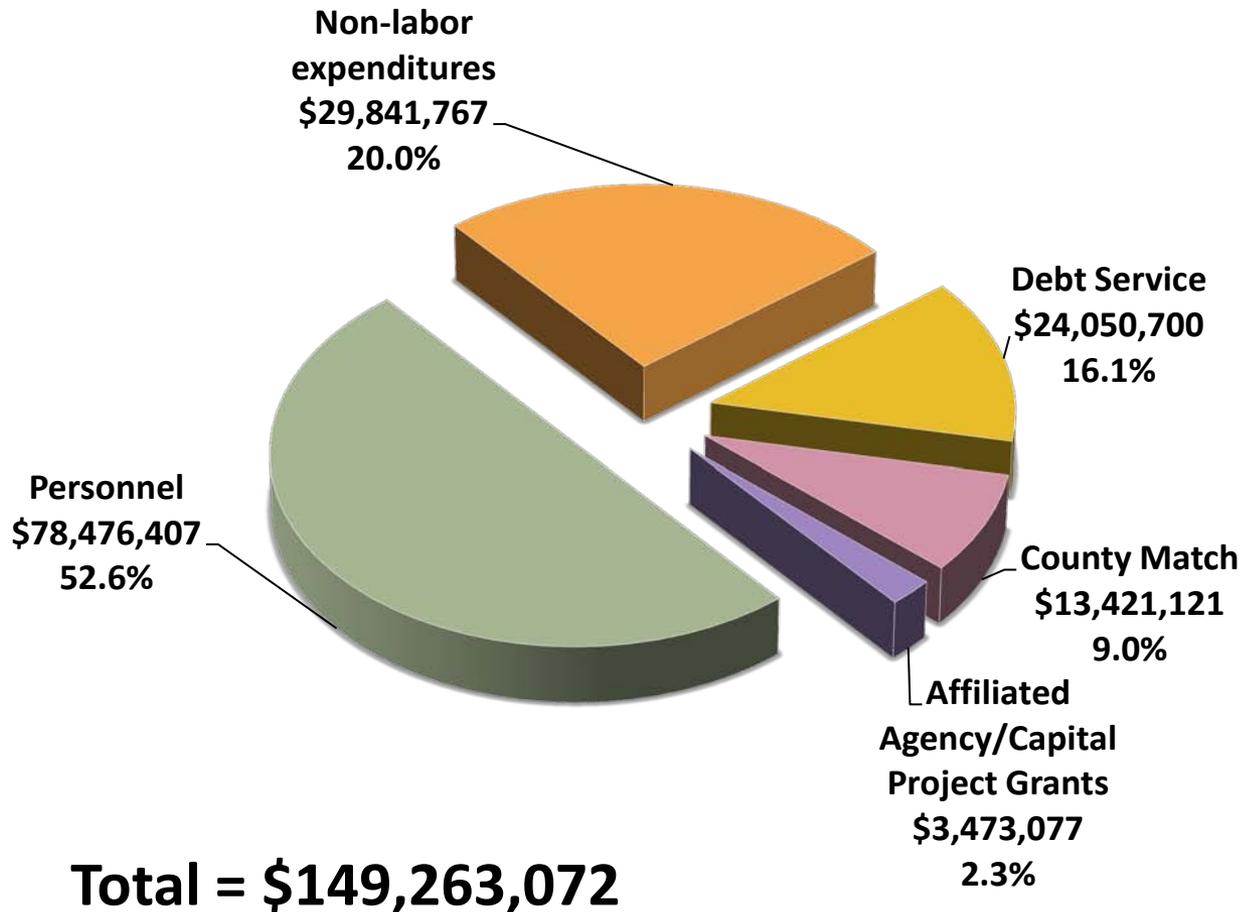


Total = \$140,963,234

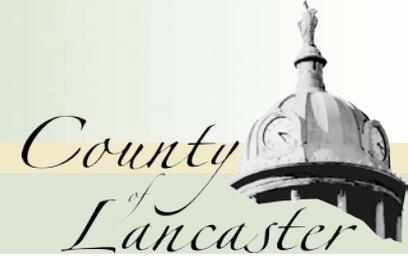
2012 BUDGET



2012 General Fund Operating Expenses

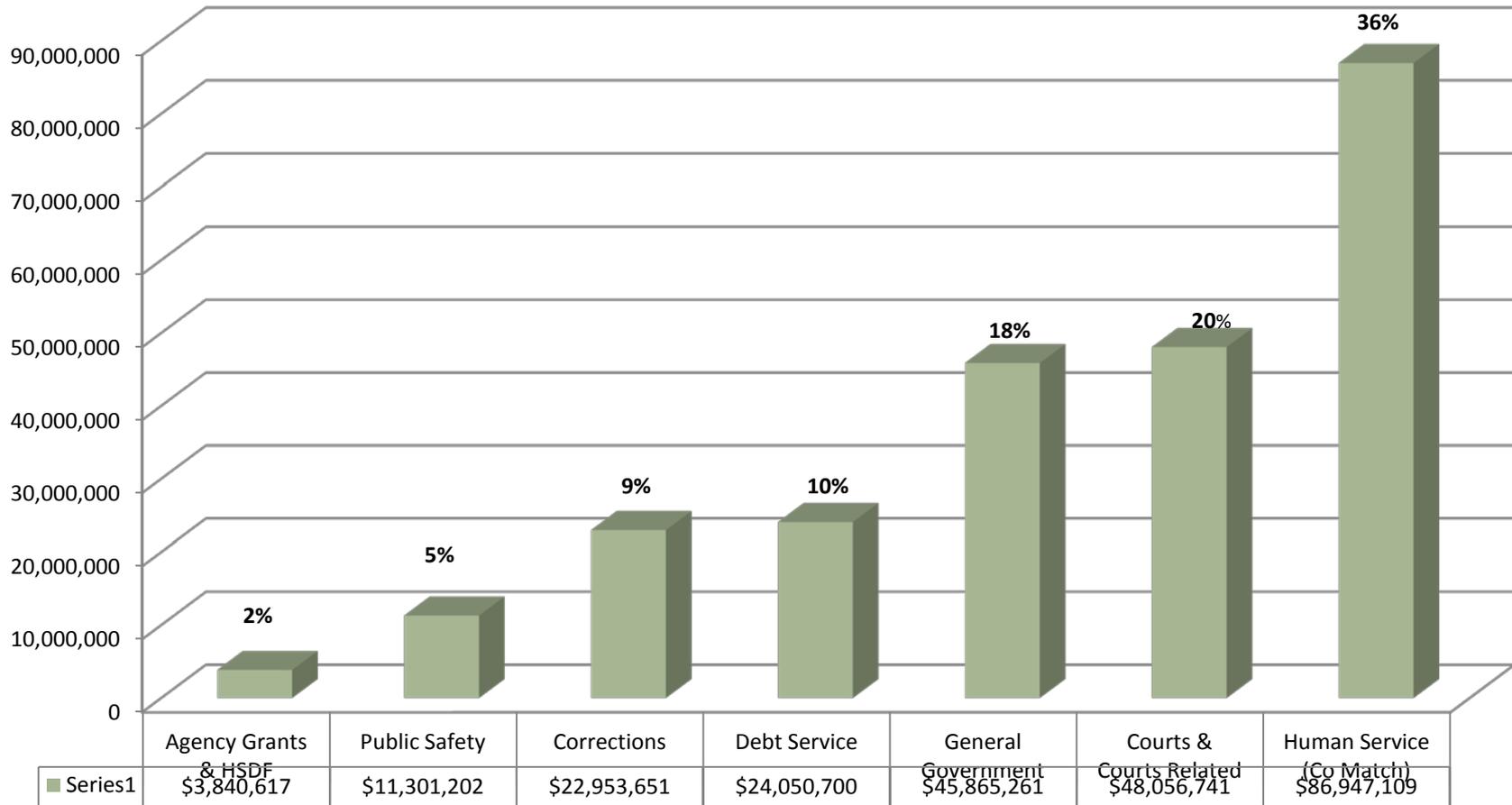


2012 BUDGET



2012 Operating Expenses by Type (All Funds)

2012 Budget--\$243,015,281



2012 BUDGET

Commissioners & Public Comment/Questions

